Passion for Innovation.
Compassion for Patients.™





R&D Day 2021

DAIICHI SANKYO CO., LTD.

Dec 14/15, 2021

Forward-Looking Statements



Management strategies and plans, financial forecasts, future projections and policies, and R&D information that Daiichi Sankyo discloses in this material are all classified as Daiichi Sankyo's future prospects. These forward looking statements were determined by Daiichi Sankyo based on information obtained as of today with certain assumptions, premises and future forecasts, and thus, there are various inherent risks as well as uncertainties involved. As such, please note that actual results of Daiichi Sankyo may diverge materially from Daiichi Sankyo's outlook or the content of this material. Furthermore, there is no assurance that any forward-looking statements in this material will be realized. Regardless of the actual results or facts, Daiichi Sankyo is not obliged and does not have in its policy the duty to update the content of this material from the date of this material onward.

Some of the compounds under discussion are investigational agents and are not approved by the FDA or any other regulatory agency worldwide as a treatment for indications under investigation. Efficacy and safety have not been established in areas under investigation. There are no guarantee that these compounds will become commercially available in indications under investigation.

Daiichi Sankyo takes reasonable care to ensure the accuracy of the content of this material, but shall not be obliged to guarantee the absolute accuracy, appropriateness, completeness and feasibility, etc. of the information described in this material. Furthermore, any information regarding companies, organizations or any other matters outside the Daiichi Sankyo Group that is described within this material has been compiled or cited using publicly available information or other information, and Daiichi Sankyo has not performed in-house inspection of the accuracy, appropriateness, completeness and feasibility, etc. of such information, and does not guarantee the accuracy thereof.

The information described in this material may be changed hereafter without notice. Accordingly, this material or the information described herein should be used at your own judgment, together with any other information you may otherwise obtain.

This material does not constitute a solicitation of application to acquire or an offer to sell any security in the United States, Japan or elsewhere.

This material disclosed here is for reference purposes only. Final investment decisions should be made at your own discretion.

Daiichi Sankyo assumes no responsibility for any damages resulting from the use of this material or its content, including without limitation damages related to the use of erroneous information.

Speakers





Sunao ManabePresident and CEO



Ken Takeshita Head of Global R&D



Wataru Takasaki Head of Japan R&D



Tohru TakahashiHead of Research
Function



Gilles GallantHead of Global
Oncology Development



Agenda

1 Introduction

2 R&D strategy

3 Q&A session



5-Year Business Plan (FY2021-FY2025) for Sustainable Growth



We will achieve our 2025 Goal, **Global Pharma Innovator** with Competitive Advantage in Oncology, and will shift to further growth towards our 2030 Vision

5-Year Business Plan (FY2021-FY2025)

Achieve FY2025 Goal
"Global Pharma Innovator
with Competitive
Advantage in Oncology"
and shift to further growth

2030 Vision

Innovative Global
Healthcare Company
Contributing to the
Sustainable Development
of Society

- Global top 10 in Oncology
- Additional growth pillars being source of revenue and profit
- New products being source of profit in each business unit
- Contributing to sustainable development of society through our business

As of FY2020

- Oncology business launched
- Edoxaban growing
- Regional value being enhanced
- ♠ AZ strategic alliance
- Increased RD investment

Strategic Pillars for the 5-Year Business Plan (FY2021-FY2025)



Achieve FY2025 Goal and Shift to Further Growth

Maximize 3ADCs

- Maximize Enhertu® and Dato-DXd through strategic alliance with AstraZeneca
- Maximize HER3-DXd without a partner
- Expand work force and supply capacity flexibly depending on changes around product potential

Profit growth for current business and products

- Maximize Lixiana® profit
- Grow Tarlige[®], Nilemdo[®], etc. quickly
- Transform to profit structure focused on patented drugs
- Profit growth for American Regent and Daiichi Sankyo Healthcare

Identify and build pillars for further growth

- Identify new growth drivers following 3ADCs
- Select and advance promising post DXd-ADC modalities

Create shared value with stakeholders

- Patients: Contributing to patients through "Patient Centric Mindset"
- Shareholders: Balanced investment for growth and shareholder returns
- Society: Environment load reduction across the value chain, and actions against pandemic risks
- Employees: Create one DS culture through fostering our core behaviors
- Data-driven management through DX, and company-wide transformation through advanced digital technology
- ◆ Agile decision making through new global management structure

Progress after R&D Day 2020



Maximize 3ADCs



Identify new growth drivers following 3ADCs



 Strong market penetration and approval of new indication for Enhertu[®]

Steady progress in development of 3ADCs

DB-03 results will serve as a tail wind. Multiple pivotal studies for Dato-DXd and HER3-DXd, in addition to Enhertu[®], have started

 Clinical data for the fourth DXd-ADC, DS-7300, presented for the first time at ESMO 2021

Growing expectation for DS-7300 in SCLC, ESCC, CRPC, etc.

Select and advance promising post DXd-ADC modalities

- Good progress in development of DS-5670, the LNP-mRNA vaccine
- Approval of Delytact[®] and Yescarta[®]

Establishment of technologies have advanced, development experiences and know-how for various modalities have been accumulated

3ADCs are **on track**, and post-3ADC growth drivers are being **identified**. In addition, **viable options are increasing** for post DXd-ADC modalities



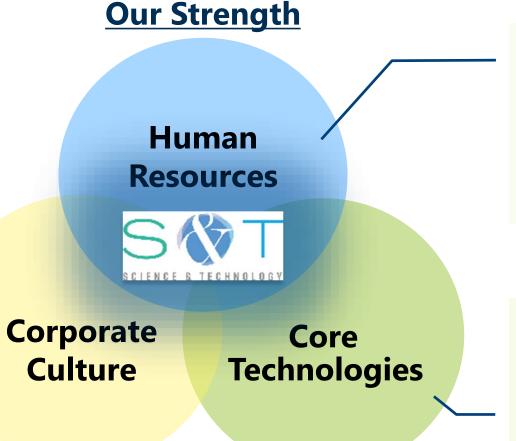
We are off to a good start towards achieving our 5-year business plan, and realizing our 2030 Vision

Towards Sustainable Growth



Further enhancement of our strength "Science & Technology" is essential for sustainable growth

- Our corporate culture:
 Researchers respect each other as a specialist in science and exchange opinions in a free and open-minded manner regardless of positions and tenure
- Techniques and experiences of drug development handed down through our history



- Pursue cutting-edge science
- Scientific assessment capabilities
- Technologies originated from craftspersonship
- A high level of engagement
- Eagerness for innovation

- Our proprietary ADC technology platform
- Medicinal chemistry, protein engineering, drug evaluation, computational science and translational research



Agenda

1 Introduction

2 R&D strategy

3 Q&A session





Introduction

DXd-ADCs

Next Pillars - Clinical

Next Pillars - Research

Transformation of R&D

Daiichi Sankyo's Purpose and R&D Vision



Purpose

Contribute to the enrichment of quality of life around the world

R&D Vision

Source of innovation for improving patient's lives

Serve Patients Globally

by delivering our strength,

Science & Technology

worldwide

DS Strategy to Enrich Our Delivery to Patients



3 and Alpha strategy is evolving

BNHERTU®

Dato-DXd

HER3-DXd

Alpha

Oncology

Specialty Medicine

Vaccine

3ADCs Value Maximization

Rising stars

Next Pillars

Our Imperatives: How to Achieve Our Strategy



DXd-ADCs

- Expand the programs of 3ADCs to maximize their values
- Accelerate Rising Star ADCs
 - DS-7300
 - DS-6000

Next Pillars

- Validate new FIC/BIC Alpha assets
- Identify promising New Modalities
 - 2nd generation ADC: DS-9606, etc.
 - New concept ADC
 - LNP-mRNA, Gene therapy, etc.

Transformation of R&D

- > Create ONE Global R&D team: Streamlined, Scalable, Sustainable
- **Enhance** Our Capabilities: Strategic expertise, Talent development



Introduction

DXd-ADCs

Next Pillars - Clinical

Next Pillars - Research

Transformation of R&D

World ADC Awards – Most Promising Clinical Candidate





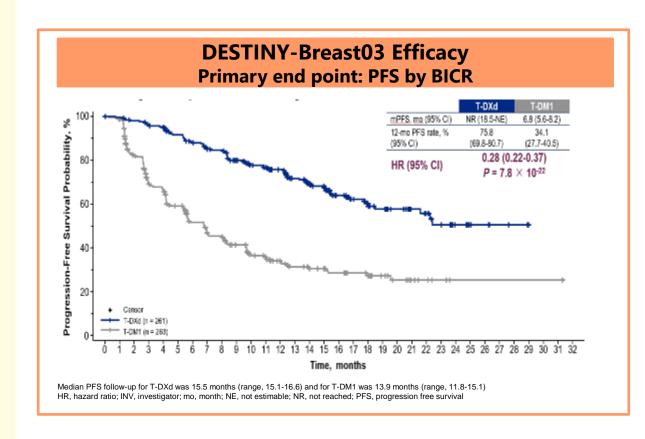
- HER3-DXd received the World ADC Awards as the "Most Promising Clinical Candidate" at the World ADC San Diego 2021 meeting in October
- Our 3ADCs won the award 3 years in a row
 - ENHERTU[®] (2019)
 Dato-DXd (2020)
 HER3-DXd (2021)

Reaffirmed that our DXd-ADC technology has been recognized throughout the world

ENHERTU® - DESTINY-Breast03 data

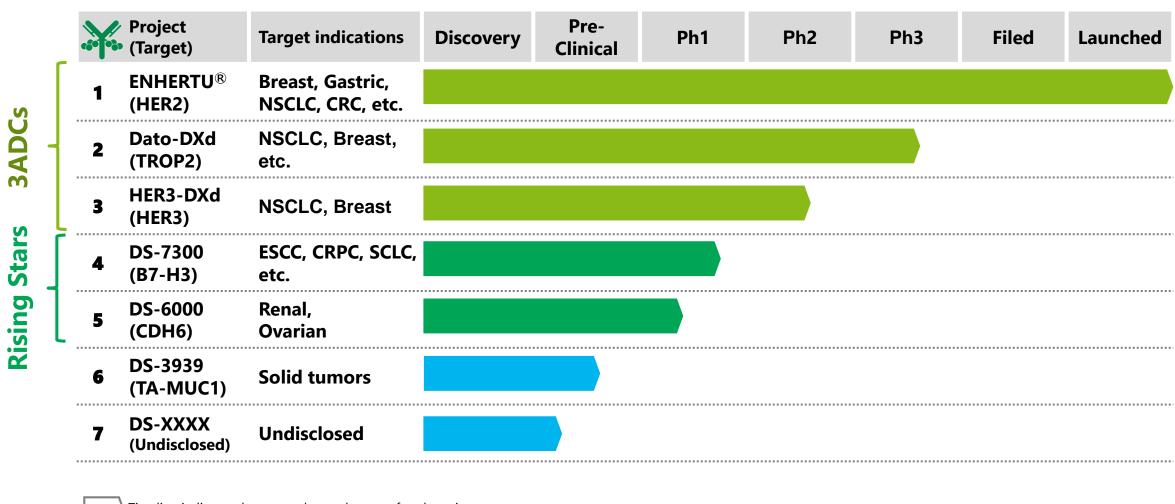


- DESTINY-Breast03 data deepened the confidence in our DXd-ADC technology
- Filing planned in FY2021 Q3
- ENHERTU® was included in ESMO
 Clinical Practice Guideline in Oct and NCCN breast cancer guidelines as 2L treatment with category 1 recommendation in Nov



DXd-ADC Franchise





Timeline indicates the most advanced stage of each project

CRC: colorectal cancer, CRPC: castration-resistant prostate cancer, ESCC: esophageal squamous cell carcinoma, GIST: gastrointestinal stromal tumor, NSCLC: non small cell lung cancer,. SCLC: small cell lung cancer

ENHERTU® Vision



Transform treatment and outcomes for patients with HER2-targetable tumors and become the #1 Agent of Choice

- 3
- Establish ENHERTU® in GC, NSCLC, & CRC
- Explore tumor-agnostic opportunities

Expand leadership across other HER2-targetable tumors



 Reshape the BC treatment paradigm to embed ENHERTU® as the SOC in HER2 Low Redefine Breast Cancer treatment paradigm and create HER2 Low



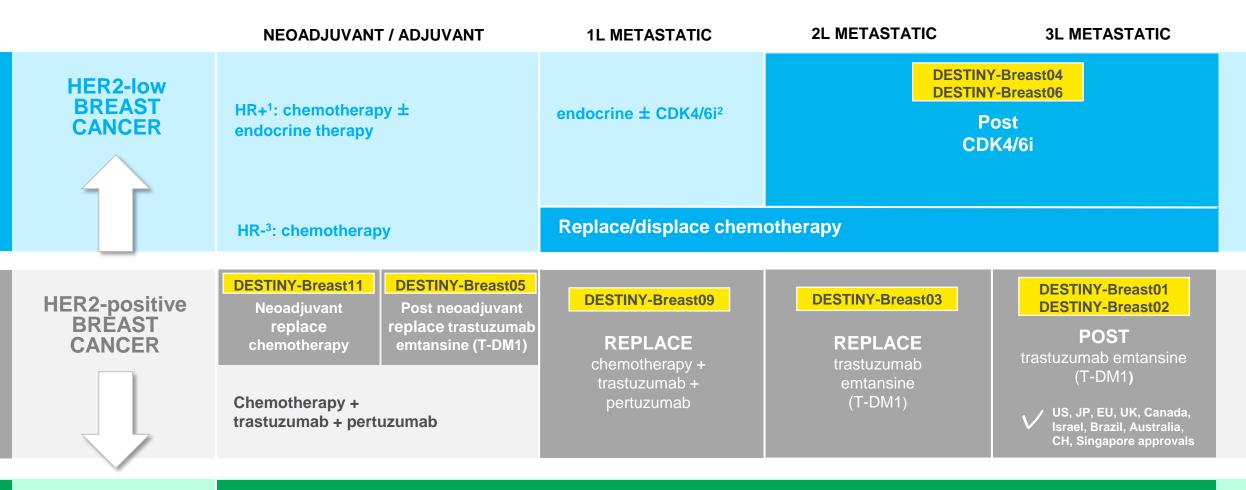
- Establish ENHERTU® as the clear SOC in 3L and 2L HER2+ mBC
- Expand into HER2+ 1L mBC and eBC

Transform treatment outcomes for HER2+ breast cancer patients

ENHERTU®: Clinical Development Program Highlights



Opportunities across breast cancer, HER2-low and other tumors



- BEYOND BREAST CANCER
- Expand into other cancer types: gastric, NSCLC, CRC⁴ and others
- Conducting multiple combination trials to push the boundaries of patient outcomes

HER2+ mGC US, JP, Israel, Singapore approvals



Trastuzumab Deruxtecan (T-DXd) Versus Trastuzumab Emtansine (T-DM1) in Patients With HER2+ Metastatic Breast Cancer: Subgroup Analyses From the Randomized Phase 3 Study DESTINY-Breast03

Sara A. Hurvitz, MD^a, Sung-Bae Kim, Wei-Pang Chung, Seock-Ah Im, Yeon Hee Park, Roberto Hegg, Min-Hwan Kim, Ling-Ming Tseng, Vanessa Petry, Chi-Feng Chung, Hiroji Iwata, Erika Hamilton, Giuseppe Curigliano, Binghe Xu, Caleb Lee, Yali Liu, Jillian Cathcart, Emarjola Bako, Sunil Verma, Javier Cortes

On behalf of the DESTINY-Breast03 investigators

^aDepartment of Medicine, David Geffen School of Medicine, University of California, Los Angeles, Jonsson Comprehensive Cancer Center, Los Angeles, CA USA

DESTINY-Breast03: First Randomized Phase 3 Study of T-DXd



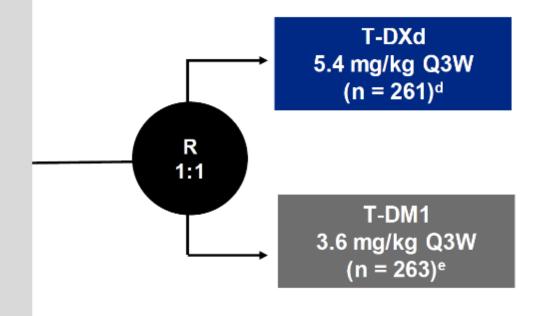
An open-label, multicenter study (NCT03529110)

Patients (N = 524)

- Unresectable or metastatic HER2-positive^a breast cancer that has been previously treated with trastuzumab and a taxane^b
- Could have clinically stable, treated brain metastases^c
 - ≥2 weeks between end of whole brain radiotherapy and study enrollment

Stratification factors

- Hormone receptor status
- Prior treatment with pertuzumab
- History of visceral disease



Primary endpoint

PFS (BICR)

Key secondary endpoint

OS

Secondary endpoints

- ORR (BICR and investigator)
- DOR (BICR)
- PFS (investigator)
- Safety
- At the time of data cutoff (May 21, 2021), 125 (48.6%) T-DXd patients and 214 (82.0%) T-DM1 patients had discontinued treatment
- Median follow up was 15.9 months
- BMs were measured at baseline by CT or MRI and lesions were monitored throughout the study

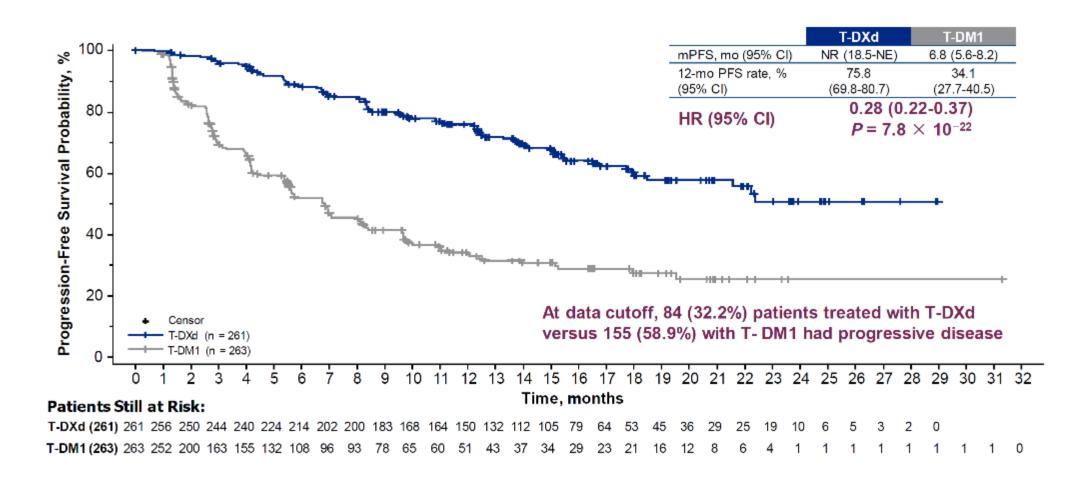
BICR, blinded independent central review; BM, brain metastasis; CT, computed tomography; DOR, duration of response; HER2, human epidermal growth factor receptor 2; IHC, immunohistochemistry; ISH, in situ hybridization; MRI, magnetic resonance imagining; ORR, objective response rate; OS, overall survival; PFS, progression-free survival; Q3W, every 3 weeks; R, randomization; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan.

aHER2 IHC3+ or IHC2+/ISH+ based on central confirmation. Progression during or <6 months after completing adjuvant therapy involving trastuzumab and a taxane. Prior to protocol amendment, patients with stable, untreated BM were eligible. Appatients were randomly assigned but not treated.

SABCS 2021

Primary Endpoint: PFS by BICR





BICR, blinded independent central review; HR, hazard ratio; mPFS, median progression-free survival; NE, not estimable; NR, not reached; PFS, progression-free survival; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan.

PFS in Key Subgroups

SABCS 2021



		Number of Events		Median PFS, mo (95% CI)			HR (95% CI)	
		T-DXd	T-DM1	T-DXd	T-DM1			
All patients		87/261	158/263	NE (18.5-NE)	6.8 (5.6-8.2)	HBH	0.2840 (0.2165-0.3727	
Hormone receptor	Positive (n = 272)	46/133	84/139	22.4 (17.7-NE)	6.9 (4.2-9.8)	н	0.3191 (0.2217-0.4594	
status	Negative (n = 248)	41/126	73/122	NE (18.0-NE)	6.8 (5.4-8.3)	н	0.2965 (0.2008-0.4378	
Prior pertuzumab	Yes (n = 320)	57/162	98/158	NE (18.5-NE)	6.8 (5.4-8.3)	н	0.3050 (0.2185-0.4257	
treatment	No (n = 204)	30/99	60/105	NE (16.5-NE)	7.0 (4.2-9.7)	₩-	0.2999 (0.1924-0.4675	
Visceral disease	Yes (n = 384)	72/195	123/189	22.2 (16.5-NE)	5.7 (4.2-7.0)	HeH	0.2806 (0.2083-0.3779	
	No (n = 140)	15/66	35/74	NE (NE-NE)	11.3 (6.8-NE)	н•——	0.3157 (0.1718-0.5804	
Prior lines of therapy ^a	0-1 (n = 258)	46/132	75/126	22.4 (17.9-NE)	8.0 (5.7-9.7)	нө⊷і	0.3302 (0.2275-0.4794	
	≥2 (n = 266)	41/129	83/137	NE (16.8-NE)	5.6 (4.2-7.1)	1001	0.2828 (0.1933-0.4136	
Patients with BM	Yes (n = 82)	22/43	27/39	15.0 (12.5-22.2)	3.0 (2.8-5.8)	₩	0.2465 (0.1341-0.4529	
	No (n = 442)	65/218	131/224	NE (22.4-NE)	7.1 (5.6-9.7)	HeH	0.2971 (0.2199-0.4014	

Confirmed ORR Across Patient Subgroups



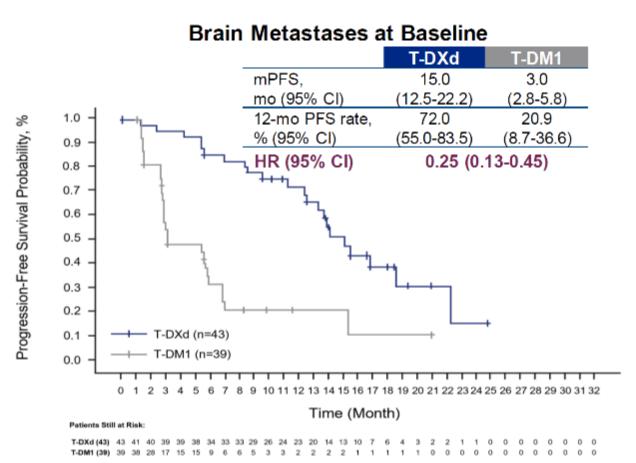
	lo. of Patients			
	ith Confirmed CR/PR	No. of Patients With Confirmed CR/PR	ORR, % (95% CI) ■ T-DXd ■ T-DM1	Difference of T-DXd vs T-DM1, % (95% CI)
	208/261	90/263	79.7 34.2	45.5 (37.6-53.4)
ı = 272)	104/133	43/139	78.2	47.3 (36.1-58.4)
n = 248)	103/126	47/122	81.7 38.5	43.2 (31.5-55.0)
20)	129/162	52/158	79.6	46.7 (36.5-56.9)
)4)	79/99	38/105	79.8 36.2	43.6 (30.5-56.7)
84)	151/195	55/189	77.4	48.3 (39.1-57.6)
10)	57/66	35/74	86.4	39.1 (23.6-54.6)
58)	99/132	45/126	75.0 35.7	39.3 (27.3-51.2)
6)	109/129	45/137	84.5 32.8	51.6 (40.9-62.4)
2)	29/43	8/39	67.4	46.9 (25.6-68.3)
2)	179/218	82/224	82.1 ————————————————————————————————————	45.5 (36.9-54.1)
2) 2)) R, objective respo	29/43) 179/218 R, objective response rate; PR, partial respo	29/43 8/39) 179/218 82/224	29/43 8/39 67.4 20.5 179/218 82/224 82.1 R, objective response rate; PR, partial response; T-DM1, trastuzumab emtansine; 0 20 40 60 80 Objective Response Rate %

Patients with rapid progression on (neo)adjuvant therapy were included. Line of therapy does not include endocrine therapy.

PFS KM Curves for Patients With and Without BM

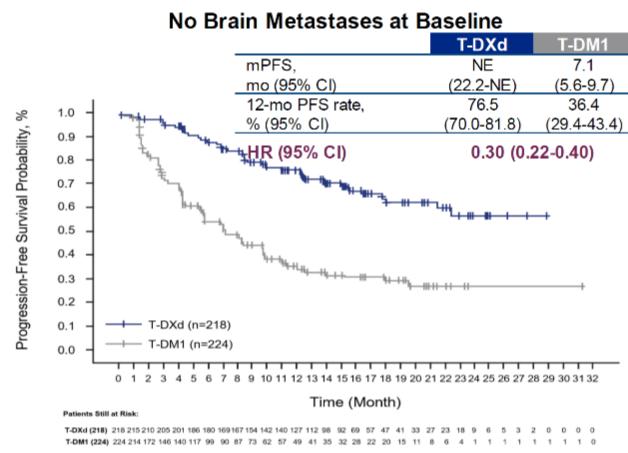
Limited to stable BM





At data cutoff, in patients with BM at baseline, PD was observed:

- In 21/43 treated with T-DXd versus 27/39 with T-DM1
 - In the brain in 9/21 treated with T-DXd versus 11/27 with T-DM1



At data cutoff, in patients without BM at baseline, PD was observed:

- In 63/218 treated with T-DXd versus 128/224 with T-DM1
 - In the brain in 4/63 treated with T-DXd versus 1/128 with T-DM1

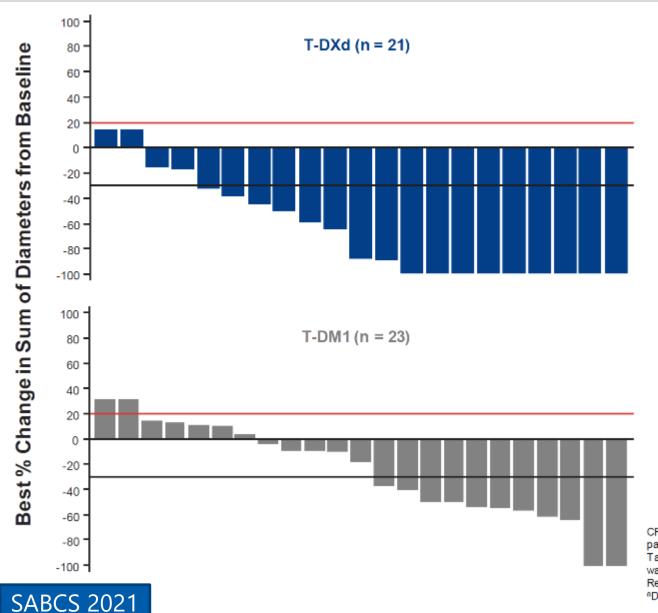
Intracranial Response per BICR using RECIST 1.1



1(2.8)

1(2.8)

12



	T-DXd (n = 36)	T-DM1 (n = 36)				
Best Overall Response, n (%)ª						
CR	10 (27.8)	1 (2.8)				
PR	13 (36.1)	11 (30.6)				
Non-CR/Non-PD	6 (16.7)	7 (19.4)				
SD	4 (11.1)	7 (19.4)				
PD	1 (2.8)	8 (22.2)				

2 (5.6)

23

CR, complete response; DCR, disease control rate; mDOR, median duration of response; PD, progressive disease; PR, partial response; SD, stable disease; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan. Table includes target and non-target lesions. Only patients with target lesion assessments are eligible for inclusion in waterfall.

Red line at 20% indicates progressive disease; blackline at -30% indicates partial response.

Not Evaluable

Subjects with Objective

Response of CR or PR, n

Missing

Denominator for percentages is the number of subjects in the full analysis set with brain metastases tumor assessment

HER2 low BC development is gated by DB-04 outcome

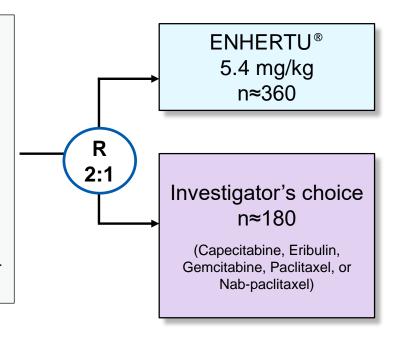


DESTINY-Breast04

Ph3 study of ENHERTU® compared to existing 2L & 3L HER2-negative monotherapies for HER2 low breast cancer

Key Eligibility Criteria

- HER2-low (IHC 1+ or IHC 2+/ISH-)
- Unresectable or metastatic breast cancer
- Previously treated with 1 or 2 lines of chemotherapy in the metastatic setting
- If HR-positive, must be refractory to endocrine therapy, no restriction on prior targeted therapy



Primary endpoint

PFS (BICR) in HR+

Key Secondary endpoints

- PFS (BICR) HR+ & HR-
- OS in HR+
- OS in OS in HR+ & HR-

Secondary endpoints

- PFS (INV) in HR+
- ORR in HR+
- DoR (BICR) in HR+

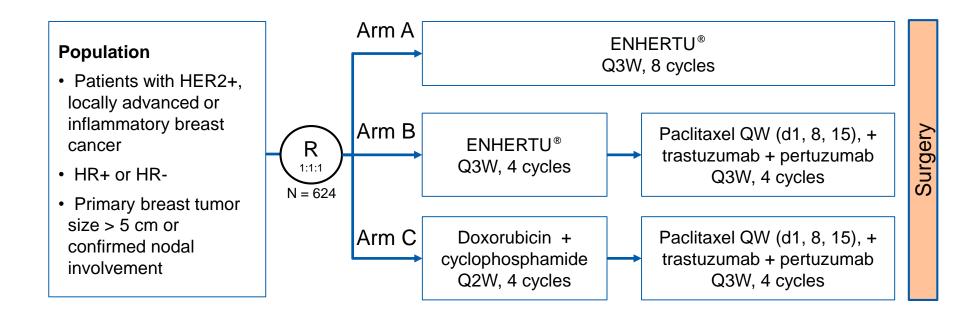
The data readout timing of DB-04 expected in Q4 FY2021 as scheduled.

Newly started study



DESTINY-Breast11

Phase 3 study of neoadjuvant ENHERTU® monotherapy or ENHERTU® followed by THP compared to ddAC-THP in patients with high-risk HER2+ early stage breast cancer



Primary Endpoint:

Pathologic complete response (ypT0/Tis ypN0)

New study planned



DESTINY-Lung04

Ph3 study of T-DXd as 1L treatment of NSCLC harboring HER2 exon 19 or 20 mutations

Population • Metastatic or unresectable non-squamous NSCLC • Treatment naïve for advanced disease • HER2m Exon 19/20 by central or local test • RECIST 1.1 evaluable ENHERTU® 5.4 mg/kg q3w Pembrolizumab + Platinum* + Pemetrexed

Primary Endpoint:

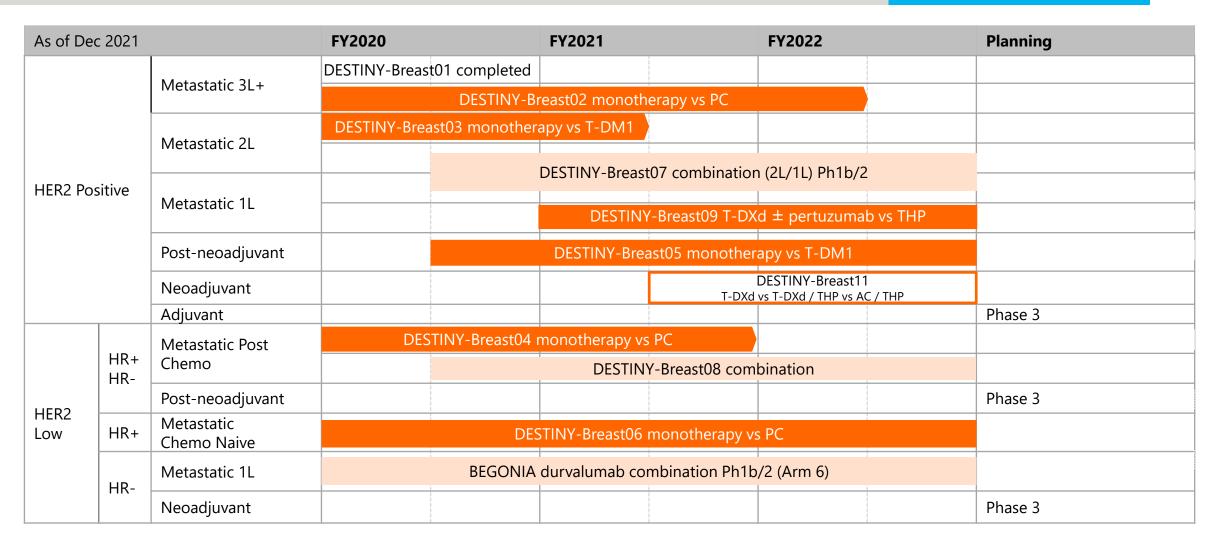
• PFS (BICR)

Prespecified subgroups include: HER2 co-amplification; PD-L1 status (≥1%)

^{*} Investigator choice of cisplatin or carboplatin

ENHERTU®: Clinical Development Plan | Breast cancer





Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

ENHERTU®: Clinical Development Plan | GC & NSCLC



As of Dec 2021		FY2020	FY2021		FY2022		Planning		
		Metastatic 3L+	DESTINY-Gastric01	DESTINY-Gastric06 monotherapy China Ph2					
		Metastatic 2L	DESTINY-Gastric02 monoth	nerapy - West					
Gastric	Gastric HER2 Positive			DESTINY-G	astric04 mono	vs ramucirumab	+paclitaxel		
			DESTIN	DESTINY-Gastric03 combination (2L/1L) Ph1b/2					
		Metastatic 1L					_	Phase 3	
		Metastatic 2L+	DESTINY-Lung01 mon-	otherapy					
			ŀ						
	HER2 Expressing	Metastatic 2L						Phase 3	
NSCLC		Metastatic 1L			DESTINY-Lung(03 combination			
INSCEC								Phase 3	
		Metastatic 2L+	DESTINY-Lung01 mon	otherapy					
	HER2 Mutated			DESTINY	′-Lung02 monc	therapy			
		Metastatic 1L			DESTIN	NY-Lung04 mon	o vs SOC		

Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

ENHERTU®: Clinical Development Plan | CRC & other tumors



As of Dec 2021			FY2020		FY2021		FY2022	Planning
CRC	HER2 Express ing	Metastatic 3L	DESTINY-CRC0	1 monotherapy		DESTINY-CRC0	2 monotherapy	
	HER2	press Metastatic	Nivolumab combination (breast, bladder)					
Other Tumors/	Express			Pembrol	izumab combin	ation (breast, N	SCLC)	
multiple	ing				DES	TINY-PanTumor	02	
tumors	HER2 Mutated	Metastatic 2L			DES	TINY-PanTumor	·01	

Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

Study initiation & end points are all shown as either beginning of 1H or 2H

CRC: colorectal cancer, NSCLC: non small cell lung cancer

Dato-DXd Vision



Transform treatment and outcomes for patients with a broad range of solid tumors

3

 Enabled by DXd innovations,
 Deliver Dato-DXd to Multiple Cancer Indications

Transform treatment outcomes well beyond NSCLC and Breast cancer

2

 Establish Dato-DXd (and DXd platform) as TROP2 ADC of choice across Breast Cancer Take TROP2-directed ADC therapy to an unprecedented level of efficacy in Breast cancer



 Establish Dato-DXd as the First and Best-in-Class TROP2 ADC for NSCLC Introduce Dato-DXd as a key monotherapy for patients with relapsed/refractory disease, followed by combination with immunotherapy for first-line metastatic disease



Datopotamab Deruxtecan (Dato-DXd) in Advanced/Metastatic HER2 Negative Breast Cancer: Triple Negative Breast Cancer Results from the Phase 1 TROPION-PanTumor01 Study

<u>Ian Krop</u>,¹ Dejan Juric,² Toshio Shimizu,³ Anthony Tolcher,⁴ Alexander Spira,⁵ Toru Mukohara,⁶ Aaron E. Lisberg,⁷ Takahiro Kogawa,⁸ Kyriakos P. Papadopoulos,⁹ Erika Hamilton,¹⁰ Senthil Damodaran,¹¹ Jonathan Greenberg,¹² Wen Gu,¹² Fumiaki Kobayashi,¹³ Takahiro Jikoh,¹³ Yui Kawasaki,¹³ Funda Meric-Bernstam,¹¹ Aditya Bardia²

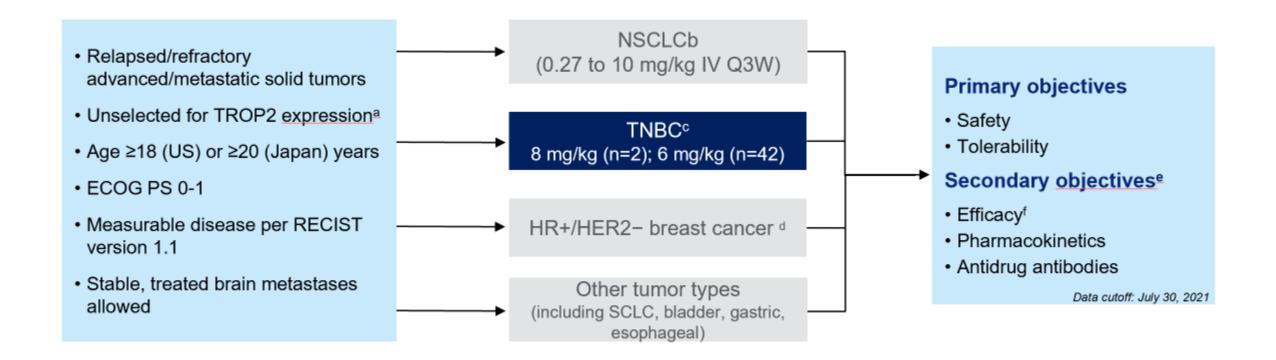
¹Dana-Farber Cancer Institute, Boston, MA; ²Department of Hematology/Oncology, Massachusetts General Hospital Cancer Center, Harvard Medical School, Boston, MA; ³National Cancer Center Hospital, Tokyo, Japan; ⁴NEXT Oncology, San Antonio, TX; ⁵Virginia Cancer Specialists, Fairfax, VA; ⁶Department of Medical Oncology, National Cancer Center Hospital East, Kashiwa, Japan; ⁷UCLA Jonsson Comprehensive Cancer Center, Santa Monica, CA; ⁸Advanced Medical Development Center, The Cancer Institute Hospital of JFCR, Tokyo, Japan; ⁹START Center for Cancer Care San Antonio, San Antonio, TX; ¹⁰Sarah Cannon Research Institute/Tennessee Oncology, Nashville, TN; ¹¹The University of Texas MD Anderson Cancer Center, Houston, TX; ¹²Daiichi Sankyo Inc., Basking Ridge, NJ; ¹³Daiichi Sankyo Co, Ltd, Tokyo, Japan

SABCS 2021 34

TROPION-PanTumor01 (NCT03401385)



Phase 1 Study in Relapsed/Refractory Metastatic Solid Tumors



ECOG PS, Eastern Cooperative Oncology Group performance status; Q3W, every 3 weeks; RECIST, Response Evaluation Criteria in Solid Tumors.

^a Pretreatment tumor tissue was required for retrospective analysis of TROP2 expression. ^b Results from the NSCLC cohort have been previously reported. ^{1,2} ^c Includes patients treated in the dose-escalation and dose-expansion portions. ^d Enrollment in the HR+/HER2- cohort is now complete and data will be forthcoming. ^e Exploratory objectives include analyses of biomarkers associated with response. ^f Response assessments are based on RECIST 1.1.

^{1.}Garon E, et al. WCLC 2021. Abstract 156; 2 Meric-Bernstam F, et al. ASCO 2021.

Baseline Characteristics



Patient characteristics	TNBC n=44
Age, median (range), years	53 (32-82)
Country, n (%)	
US	31 (70)
Japan	13 (30)
ECOG PS, n (%)	
0	18 (41)
1	26 (59)
De novo metastatic disease, n (%)	
Yes	14 (32)
No	30 (68)

Patient characteristics (cont)	TNBC n=44		
Brain metastases, n (%)	5 (11)		
Prior therapies in metastatic setting, median (range), n	3 (1-10)		
≥2 prior lines of therapy, n (%)³	30 (68)		
Previous systemic treatment, n (%)			
Taxanes	40 (91)		
Platinum-based chemotherapy	23 (52)		
Immunotherapy	19 (43)		
PARPi	7 (16)		
Topo I inhibitor-based ADC ^b	13 (30)		

Data cutoff: July 30, 2021

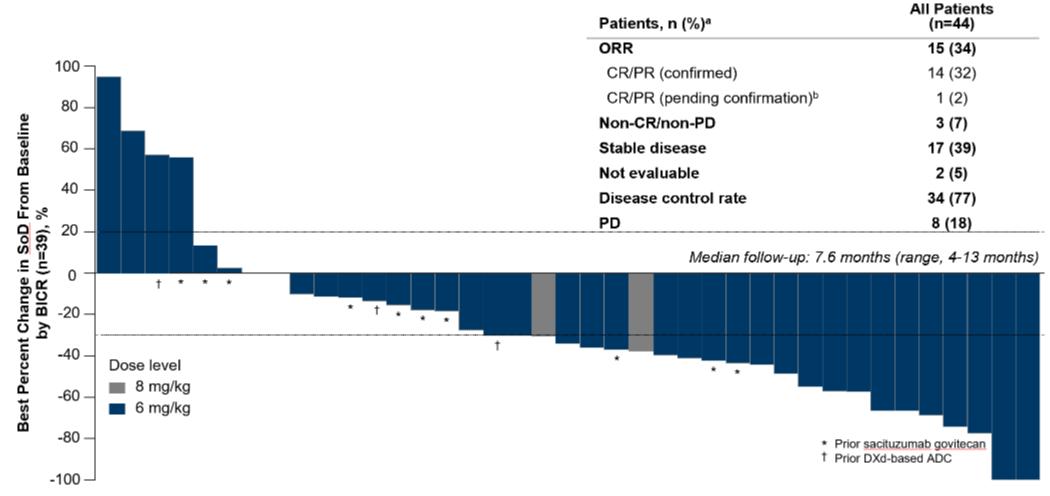
PARPi, poly(ADP-ribose) polymerase inhibitor; Topo I, topoisomerase I.

^a Includes prior lines of therapy in the metastatic setting. ^b Sacituzumab govitecan, n=10; trastuzumab deruxtecan, n=2; patritumab deruxtecan, n=1.

Antitumor Responses by BICR



All patients with TNBC



Data cutoff: July 30, 2021

BICR, blinded independent central review; CR, complete response; ORR, objective response rate; PD, progressive disease; PR, partial response; SoD, sum of diameters.

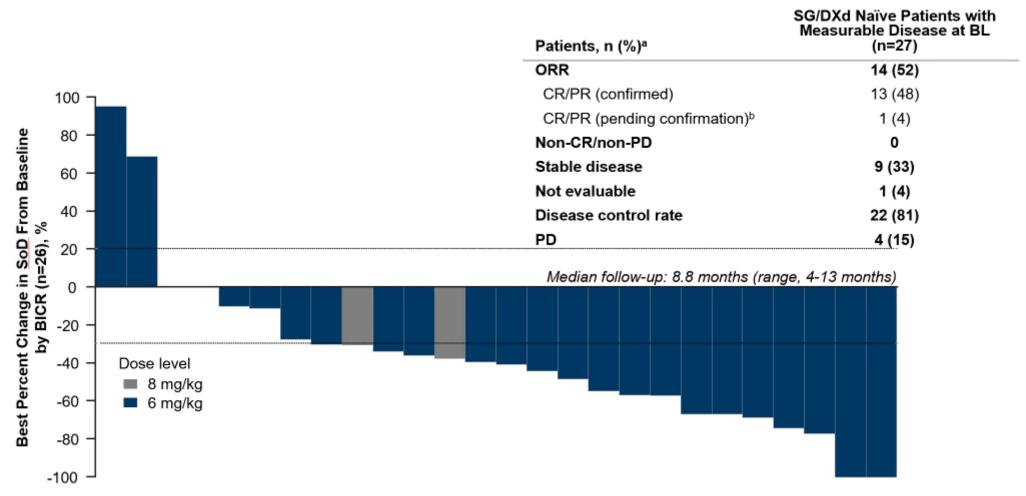
^a Includes response evaluable patients who had ≥1 postbaseline tumor assessment or discontinued treatment. Postbaseline tumor assessments were not yet available for 2 patients at the data cutoff. Three patients were not confirmed to have a target lesion per BICR and therefore had a best overall response of non-CR/non-PD.

^b Includes patients with an unconfirmed response but are ongoing treatment.

Antitumor Responses by BICR



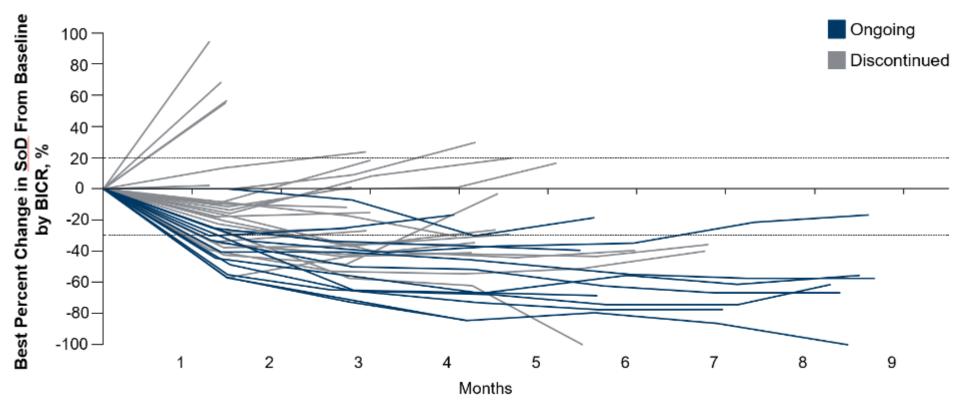
Patients with TNBC without prior Topo I inhibitor-based ADC



Data cutoff: July 30, 2021

Duration of Disease Control in Patients with TNBC





Data cutoff: July 30, 2021

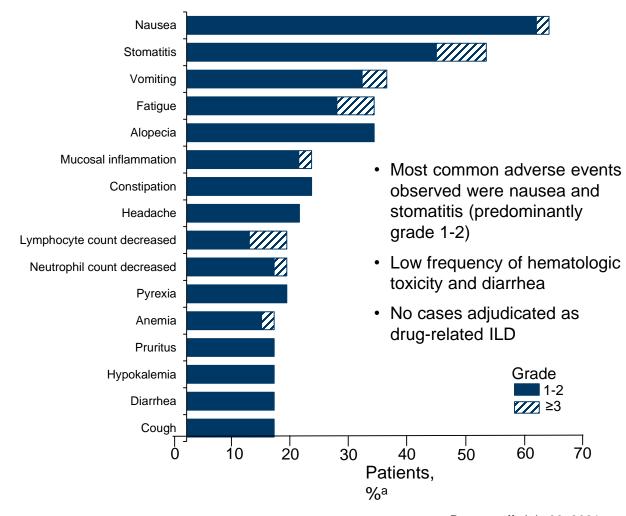
• The median duration of response was not reached (range, 2.7-7.4+ months), with the majority of responses ongoing at the data cutoff

Safety Summary



Patients, n (%)	TNBC n=44
All-grade TEAEs	43 (98)
Grade ≥3	20 (45)
All-grade treatment-related TEAEs	43 (98)
Grade ≥3	10 (23)
Dose adjustments	
Dose reduction due to AEs	8 (18)
Treatment interruption due to AEs	6 (14)
Treatment discontinuation due to AEs	1 (2)
Serious TEAEs	8 (18)
Treatment related	2 (5)
Fatal TEAEs	0
Treatment related	0

TEAES in ≥15% of Patients



Data cutoff: July 30, 2021

Newly started study



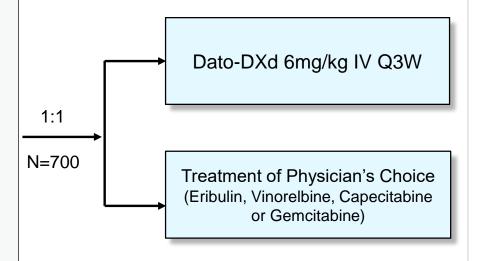
TROPION-Breast01

Ph3 Study of Dato-DXd vs treatment of physician's choice in 2nd/3rd Line HR+ HER2- mBC

Key Eligibility Criteria:

- HR+ HER2- BC patients previously treated with one or two^ lines of chemotherapy in advanced/metastatic setting:
 - Progressed or not suitable for endocrine therapy
 - Progressed following most recent antineoplastic therapy
- Targeted agents (such as mTOR inhibitors, PD-1/PD-L1 inhibitors), endocrine therapies and CDK4/6 inhibitors on their own do not contribute to the count of prior lines of chemotherapy, although regimens with such agents in combination with chemotherapy would still count as one line of chemotherapy*.

^3L population capped at 50%



Stratification factors:

- 1 vs 2 lines of chemo in adv./met. setting
- Geographic location
- Previous CDK 4/6 inhibitor

Dual primary endpoint PFS (BICR) and OS

Secondary endpoints
PFS (inv), ORR, DoR, TTR,
DCR, PRO, TEAE, PK,
immunogenicity

Exploratory endpoints
PFS-2, Trop2 IHC expression,
other biomarkers,
exposure/efficacy
relationship, additional PRO

Response assessment: Scan q6w (based on 6 mo. mPFS in control arm)

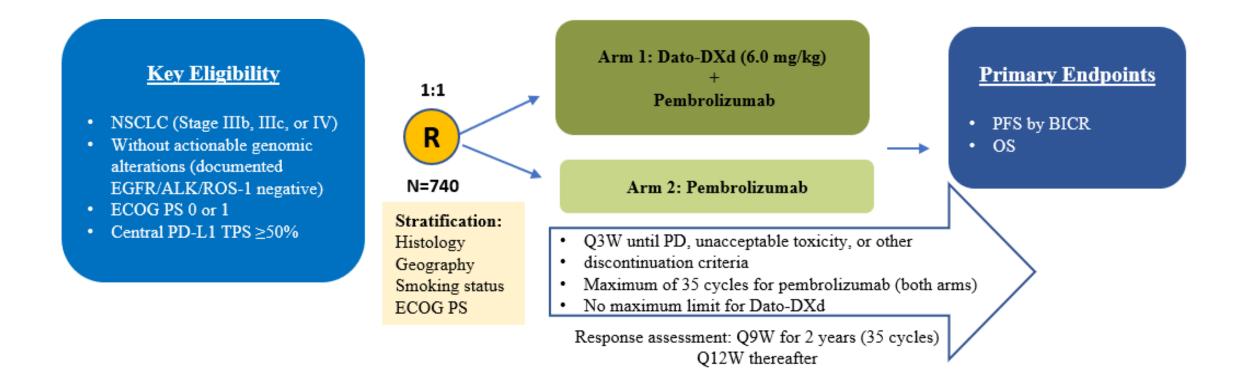
^{*}Prior PARP inhibitors will be regarded as a line of chemotherapy

New study planned



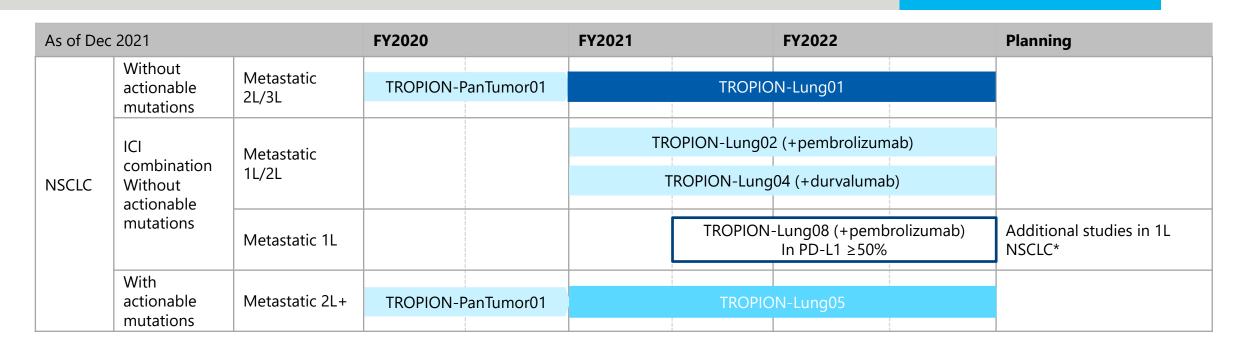
TROPION-Lung08

Ph3 study to evaluate add-on strategy to pembro monotherapy in 1L NSCLC without actionable genomic alternations



Dato-DXd: Clinical Development Plan | NSCLC





^{*}Includes PD-L1 <50%, where SOC is often PD-1/PD-L1 inhibitor + chemotherapy.

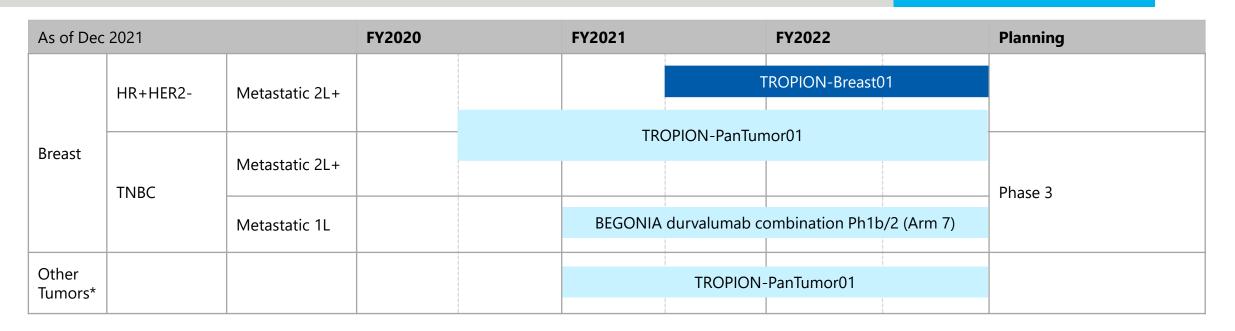
Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

Study initiation & end points are all shown as either beginning of 1H or 2H

ICI: immune checkpoint inhibitor, NSCLC: non small cell lung cancer







^{*}Other tumors are gastric, esophageal, urothelial, and SCLC. Inclusion of these tumors is based upon TROP2 expression as well as preclinical and other evidence that Dato-DXd may be effective.

Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

Study initiation & end points are all shown as either beginning of 1H or 2H

ENHERTU® & Dato-DXd: Breast Cancer Clinical Development Highlights





Dato-DXd

	Neoadjuvant -	Post-neoadjuvant/Adjuvant	1L Metastatic	2L Metastatic	3L Metastatic
HER2+ ~ 20% of patients	DESTINY-Breast11 Phase 3 ENHERTU® / THP vs AC / THP	DESTINY-Breast05 Phase 3 Monotherapy vs T-DM1	DESTINY-Breast09 Phase 3 ENHERTU® ± pertuzumab vs THP	DESTINY-Breast03 Phase 3 Monotherapy vs T-DM1	DESTINY-Breast01 Phase 2 Monotherapy
			DESTINY-Breast07 Phase 1b/2 Combination (Part 2)		DESTINY-Breast02 Phase 3 Monotherapy vs PC
					DESTINY-Breast07 Phase 1b/2 Combination(Part 1)
					TROPION-Breast01
Hormone- receptor positive	HER2 Low				Phase 3 Monotherapy vs PC
(HR+) ~ 55% of patients that are not HER2 ~ 65% of patients		at are not HER2+		DESTINY-Breast06 Phase 3 Monotherapy vs PC	
			DESTINY	-Breast08 ombination	DESTINY-Breast04 Phase 3 Monotherapy vs PC
Triple penetive		4	i ilase ib c	onismation	Thase 3 Monotherapy vs 1 0
Triple-negative (TNBC) ~ 15% of patients	NBC)				
1370 G. patrionia			BEGONIA	TROPION-PanTumor01	
			Phase 1b/2 Combo with durvalumab	Phase 1 M	onotherapy

HER3-DXd Vision



Transform treatment and outcomes for patients with HER3-expressing tumors with First-in-Class HER3 directed ADC

- 3
- Expand in NSCLC beyond EGFRm
- Explore opportunities across HER3-expressing tumors

Expand in NSCLC and across other HER3-expressing tumors

- 2
- Introduce HER3-DXd as monotherapy or in combination in the treatment paradigm of HER3-expressing Breast Cancers

Establish HER3-DXd as a treatment option for Breast Cancer Patients



- Establish HER3-DXd as the monotherapy SOC in EGFRm NSCLC post EGFR TKI
- Expand HER3-DXd in combination with EGFR TKIs into earlier lines of therapy

Transform treatment outcomes for EGFRm NSCLC patients

HER3-DXd: Clinical Development Plan | NSCLC & other tumors



As of De	c 2021		FY2020	FY2021	FY2022	Planning
		Advanced/	Ph1 dose	expansion		
	EGFR	Metastatic 3L~		HERTHENA-Lung01		
NSCLC	mutated	Metastatic 2L Advanced/		Os	imertinib combination Ph	1b
CRC	All comers	Metastatic 1L Metastatic 3L~		Monotherapy Ph2 (Termin	ated)	
Breast	HER3 expressing	Metastatic BC	Monothe	erapy Ph1/2		

Ph 1 ongoing Ph 2 ongoing Ph 3 ongoing New Completed

Study initiation & end points are all shown as either beginning of 1H or 2H

BC: breast cancer, CRC: colorectal cancer, NSCLC: non small cell lung cancer

ENHERTU®, Dato-DXd & HER3-DXd: Lung Cancer Clinical Development Highlights

ENHERTU®

Dato-DXd

HER3-DXd



1L METASTATIC 2L METASTATIC 3L METASTATIC

NSCLC with AGAs* ~49%

- EGFRm ~17%
- HER2m ~2-4%

*AGA= actionable genomic mutations defined as % of non-squamous NSCLC patients who are positive for EGFRm (excluding exon 20 deletion), HER2m, ALK, ROS1, NTRK1, BRAF, KRAS G12C. Met. Ret HER3-DXd
Phase 1 (1L, 2L EGFRm NSCLC)
HER3-DXd combo with osimertinib

HERTHENA-Lung01
Phase 2 (3L EGFRm NSCLC)
HER3-DXd monotherapy

TROPION-Lung05
Phase 2 (3L+ NSCLC with AGA)
Dato-DXd monotherapy

DESTINY-Lung04
Ph3 HER2m 1L NSCLC ENHERTU® vs. IO + chemotherapy

DESTINY-Lung01
Phase 2 (2L HER2m and HER2+ NSCLC)
ENHERTU® Monotherapy

DESTINY-Lung02
Phase 2 (2L HER2m NSCLC)
ENHERTU® Monotherapy Post PBC

NSCLC without AGAs** ~51%

** TL01 and TL08 does not exclude patients who have KRASG12C mutations in markets where KRASG12C inhibitors are not approved TROPION-Lung02
Phase 1b (1L, 2L, 3L NSCLC without AGAs)
Dato-DXd combo with pembrolizumab with or without PBC

TROPION-Lung04
Phase 1b (1L, 2L, 3L NSCLC without AGAs)
Dato-DXd combo with durvalumab with or without PBC

TROPION-Lung08
Phase 3 (1L NSCLC without AGA)
Dato-DXd + pembrolizumab vs. pembrolizumab

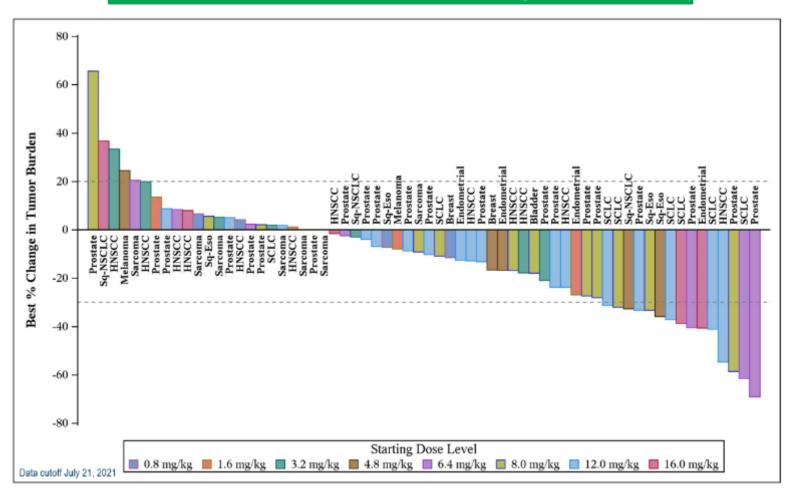
TROPION-Lung01
Phase 3 (2L, 3L NSCLC without AGA)
Dato-DXd vs. docetaxel

DESTINY-Lung03
Phase 1b (1L, 2L, 3L HER2+ NSCLC)
ENHERTU® combo with durvalumab and chemotherapy

DS-7300: Highlight at ESMO 2021



DS-7300 Ph1/2 study in solid tumors Dose escalation interim analysis



- ◆ **DS-7300**, 4th DXd-ADC, is a B7-H3 directed ADC; no B7-H3 directed therapies are currently approved for treatment of any cancer.
- DS-7300 showed promising early clinical activity in heavily pre-treated patients with several types of advanced solid tumors as well as tolerable safety with no DLTs observed.
- This provides preliminary evidence that targeting B7-H3 with DS-7300 may become a new treatment strategy across several types of cancer where current therapeutic options are limited.

DS-7300: High-level Directions









Further clinical development

Fast to market as Monotherapy

Combination with SOC(s) to pursue earlier line(s)

Explore other tumor(s) known to express B7-H3

Waiting for data for other tumors

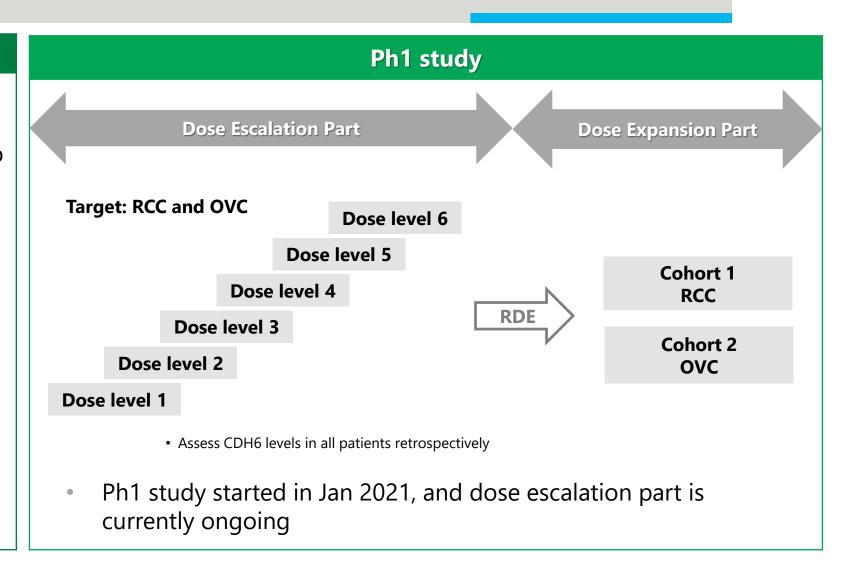
Updates from ongoing Ph1/2 will be disclosed at major oncology upcoming conferences

DS-6000: Ph1 Study Plan



CDH6 (cadherin 6)

- Member of CDH family. The function of CDH6 is still to be fully elucidated. It is said to be related to cell-cell adhesion, epithelial to mesenchymal transition (EMT) and metastasis
- In developmental stage, CDH6 is expressed in kidney, endometrium, placenta and CNS, and minimal expression in adult normal tissues
- Highly expressed in renal cell carcinoma (RCC) and ovarian cancer (OVC)



Early efficacy signal in both RCC and OVC are starting to be observed



Introduction

DXd-ADCs

Next Pillars - Clinical

Next Pillars - Research

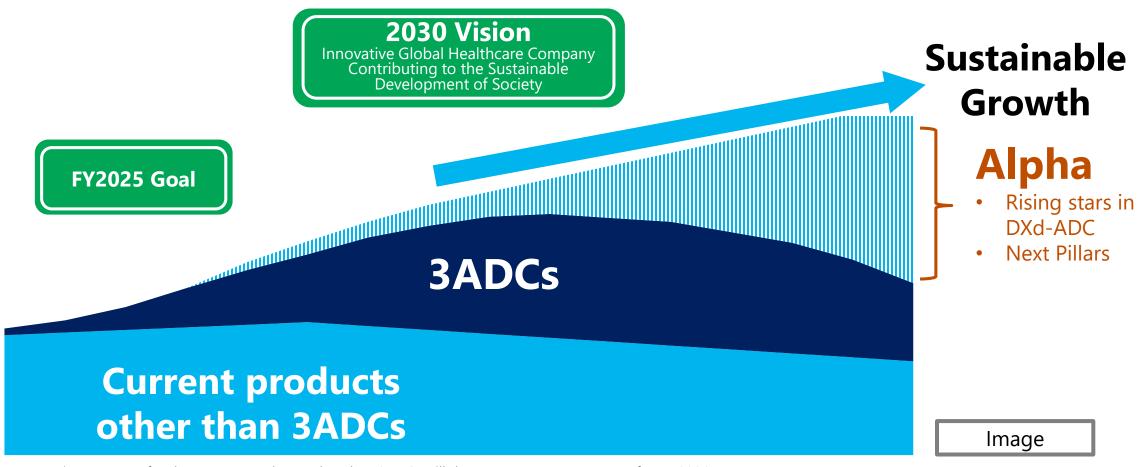
Transformation of R&D

Identify and Build Pillars for Further Growth Beyond 3ADCs



Continuously develop products and modalities as pillars for our sustainable growth

- Identify new growth drivers following 3ADCs
- Select and advance promising post DXd-ADC modalities



Highlights of Alpha clinical pipeline and recent launch



Phase 1		Phase 2		Phase 3		Launched	
DS-7300 (JP/US) B7-H3-directed ADC ESCC, CRPC, SCLC, etc.	Rising	DS-3201 (JP) EZH1/2 inhibitor ATL/L	TLR	Quizartinib (JP/US FLT3 inhibitor 1L AML	S/EU/Asia) TLR	Teserpaturev (DELYTACT/G47Δ) (JP) Oncolytic virus Malignant glioma	
DS-6000 (US) CDH6-directed ADC Renal cell carcinoma, ovar	Stars ian cancer	DS-3201 (JP/US/EZH1/2 inhibitor PTCL	EU/Asia)				
DS-1055 (JP/US) Anti-GARP antibody Solid tumors		DS-3201 (EU) EZH1/2 inhibitor BCL					
DS-1211 (US) TNAP inhibitor Pseudoxanthoma elasticum	m	DS-5670 (JP) mRNA vaccine COVID-19					
DS-6016 (JP) Anti-ALK2 antibody Fibrodysplasia Ossificans Progressiva						Oncology Specialty medicine	
DS-7011 (US) Anti-TLR7 antibody	NEW	AML: acute myeloid leuker	nia, ATL/L: adult T-cell le	eukemia/lymphoma, BCL: B cell	lymphoma, CRPC: cas	Vaccine Stration-resistant prostate cancer, ESCC: esophagea	

AML: acute myeloid leukemia, ATL/L: adult T-cell leukemia/lymphoma, BCL: B cell lymphoma, CRPC: castration-resistant prostate cancer, ESCC: esophageal squamous cell carcinoma, SCLC: small cell lung cancer, PTCL: peripheral T-cell lymphoma

We're looking for innovative ways to address unmet medical needs, taking advantage of our unique strengths

Systemic lupus erythematosus

Valemetostat (DS-3201): Why we are studying and the status



Why Valemetostat is innovative

- Dual EZH1 and EZH2, overcomes weakness of EZH2 only inhibitor
- Activity in both T and B cell lymphomas
- Joins a growing list of epigenetic agents active in certain cancers

Status

Adult T-cell Leukemia/Lymphoma (ATL)

- Ph2 study results selected for oral presentation at ASH 2021
- NDA filing in Japan for R/R ATL planned in Dec 2021
- Orphan drug designation for ATL granted in Japan Nov 2021

Peripheral T-cell Lymphoma (PTCL)

- Registrational Ph2 study for R/R PTCL; FSD Jun 2021
- SAKIGAKE designation in Japan
- Orphan drug designation for PTCL granted in US Dec 2021

♦ B-cell Lymphoma (BCL)

- Study for R/R BCL in collaboration with LYSA (EU); FSD Jun 2021
 - ✓ Signal validation study in monotherapy
 - ✓ 6 cohorts of patients including 2 biology-driven cohorts (EZH2)

DS-7011: Anti-TLR7 antibody

First-in-class compound

Target indication: Systemic lupus erythematosus (SLE)

- Chronic autoimmune disease characterized by autoantibody production, inflammation, and tissue damage in multiple organs
- Important cause of morbidity and mortality and unmet medical need
- It is estimated that 5 million people worldwide live with lupus
- Supported by AMED (Japan Agency for Medical Research and Development) CiCLE program since April 2020

Mechanism of Action RNA B cells, dendritic cells, Monocytes & macrophages Dead cells DS-7011 **Endolysosome** anti-TLR7 TLR7 antibody Autoantibodies, cytokines Inflammation & organ damage Diagram created & provided by Prof. Miyake of the Institute of Medical Science, The University of Tokyo

Coming soon in Clinical



Phase 1 Studies

◆ IND filed on Nov 17, 2021

Phase 1a

- Double-blinded, placebo-controlled, randomized
- Single ascending intravenous and subcutaneous doses
- Sequential cohorts of healthy subjects in three stages
 Stage 3 will investigate subjects of Japanese ethnicity
- Objectives: Safety, pharmacokinetics, pharmacodynamics, and immunogenicity
- Planned start date: January 2022

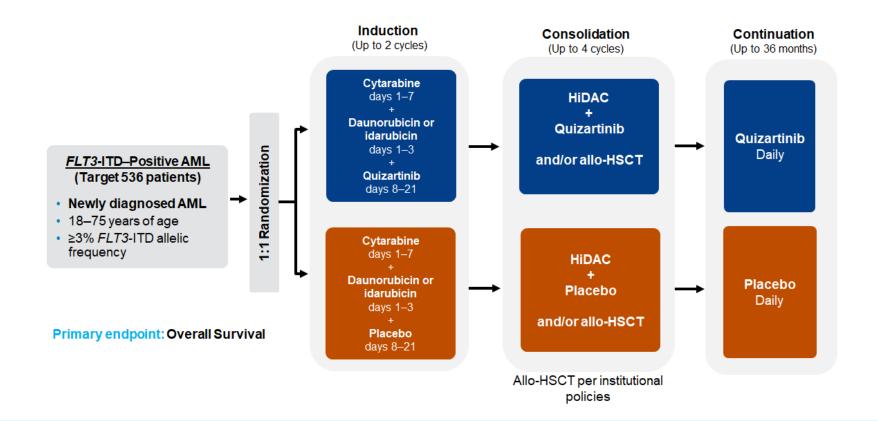
Phase 1b

- Double-blinded, placebo-controlled, randomized
- Multiple intravenous doses (3 doses, one every 4 weeks)
- Two parallel arms of SLE patients
- Objectives: Safety, pharmacokinetics, pharmacodynamics, immunogenicity, and preliminary efficacy

Quizartinib:



QuANTUM-First study met primary endpoint of Overall Survival



- High unmet medical need for patients with FLT3-ITD positive AML
- Global submission and launch plans underway
- Data to be presented next year



Introduction

DXd-ADCs

Next Pillars - Clinical

Next Pillars - Research

Transformation of R&D

Towards Sustainable Growth



Further enhancement of our strength "Science & Technology" is essential for sustainable growth

- Our corporate culture:
 Researchers respect each other as a specialist in science and exchange opinions in a free and open-minded manner regardless of positions and tenure
- Techniques and experiences of drug development handed down through our history



- Pursue cutting-edge science
- Scientific assessment capabilities
- Technologies originated from craftspersonship
- A high level of engagement
- Eagerness for innovation

- Our proprietary ADC technology platform
- Medicinal chemistry, protein engineering, drug evaluation, computational science and translational research

Research Strategy



Goal: Bring our innovations to meet unmet medical needs

- Research focus to maintain competitiveness in global pharma arena
 - Comprehensive and continuous review ongoing in Oncology and Specialty Medicine research programs
 - External input
- Build on areas of scientific strengths
 - ADC technology
 - Modalities and technologies
 - Scientific freedom at discovery stage with close access to clinical expertise to understand unmet medical needs

Sustainable ADC Development



New Concept ADC

Project XX

•

•

1

DXd-ADC

- **ENHERTU**®: Launched in multiple indications
- Dato-DXd: Ph3 in NSCLC/HR+ BC
- HER3-DXd: Pivotal Ph2 in EGFR mut NSCLC
- DS-7300: Promising efficacy at Ph1
- DS-6000: Ph1 ongoing
- DS-3939: Ph1 study planned
- DS-XXXX: Preclinical studies ongoing

Next Generation ADC

- DS-9606: Ph1 study planned
- Project XX

BC: breast cancer, HR: hormone receptor, NSCLC: non small cell lung cancer

Daiichi Sankyo's Multi-modality Strategy



Optimized modality

















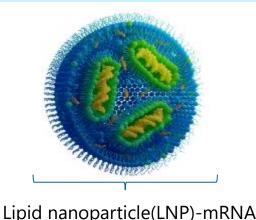
High Unmet Medical Need

- Select and develop the most suitable modality for a target disease/etiology from optimized or newly established modalities
- Appropriate assessment/judgement of our next growth drivers is the key for sustainable growth
 - Ensure continuous flow of high potential drug candidates by appropriate assessment and prioritization
 - Ensure acceleration of drug development once promising drug candidates are identified

LNP-mRNA vaccine



Characteristics of DS-5670



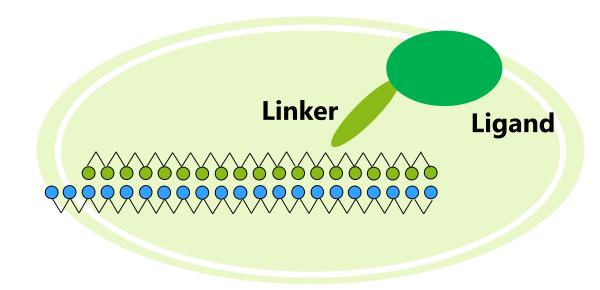
- DS original cationic lipid is applied
- Receptor Binding Domain (RBD) is applied as antigen but not entire spike protein

- ◆Top priority: Develop domestic COVID-19 vaccine
- ◆ Next step: Build a platform that streamlines development and manufacturing of vaccines for future emerging/re-emerging infectious diseases.
 - Several research themes using LNP-mRNA technology are ongoing

Next Generation siRNA Platform



iMED-siRNA



iMED-siRNA: Further improvement with modified nucleotides and ligand-linkers from MED-siRNA (alternately combined 2'-O-methyl RNA and DNA)

Main features of *iMED-siRNA*

- Knock-down of disease-related gene effectively
- Long duration of action
- ex-Hepatic delivery
- Multiple research themes are ongoing

Gene Therapy





Gene therapy offers novel treatments that cannot be achieved with small molecule or antibody drugs

Patient number

Starting with Rare Disease

- ✓ High probability of success
- ✓ DS products: 2 INDs in 2024-2025
- ✓ Collaboration with Ultragenyx

Non-Rare Disease

Expand to Non-Rare Disease

- ✓ Establishment of technology platform
- GOI of new Mode of Action
- ✓ Discovery research toward "Change SOC"
- CNS, Cardio-Renal, Retinal diseases, etc.

Monogenic Rare Disease

2020 2021 2022 2023 2024 2025 2026 2028 2031 2032 2033 2034 2035 2027 2029 2030

Timing of INDs (preliminary)

Rare diseases ***



Collaborations with AAV Players to enrich Pipelines and gain Technology

2020~

ViGeneron

2021~

LogicBio Therapeutics

Strategic Partnership with Ultragenyx



Achieved initial target of Technology transfer,

on track to start manufacturing investigational gene therapy drug by the mid-2020s

- Entered into a strategic partnership with Ultragenyx Pharmaceutical Inc. for non-exclusive use of Adeno-associated virus (AAV) vector production system (Mar. 2020)
- Achieved initial target of technology transfer (Nov 2021)
- On track to establish AAV vector manufacturing technologies

AAV production systems

PCL cell system	HEK293 cell system		
Recombinant cells harboring genes for AAV production + Helper virus	Three plasmids for AAV production Rep/Cap Transient expression GOI Helper		



Introduction

DXd-ADCs

Next Pillars - Clinical

Next Pillars - Research

Transformation of R&D

Create ONE Global R&D team



Now that DXd-ADC technology platform is proving to be promising and various modalities have potentials to become the new growth drivers following the 3ADCs, optimization of R&D organization is crucial to enable efficient global development of rich pipeline.

BEFORE

- Collaboration of regional teams (East and West)
- Multiple layers for decision making

Inefficiency Redundancy

To Be

- Unified global organization
- Simplified governance with more empowerment

Streamlined Scalable Sustainable

Enhance Our Capabilities



Become Competitive at Global Level

Daiichi Sankyo unique model to build development capabilities for global oncology company

Research

- Oncology Research pipeline is solid
- Our ADC technology is first-class and will continue to be very productive in generating next generation ADCs for oncology and non-oncology applications
- Many other specialized, unique scientific strengths in both Oncology and Specialty Medicine, including applications of therapeutic modalities beyond traditional small molecules and biologics

Precision Medicine*

Key technologies and platforms for Precision Medicine can maximize project value through drug discovery and development phases

Development

- Global Project Teams, the cross-functional teams and center of our R&D, are enabled and empowered
- Further enhance global drug development capabilities regardless of geographic location

^{*}A form of medicine that uses information about a person's own genes or proteins to prevent, diagnose, or treat disease.



Agenda

1 Introduction

2 R&D strategy

3 Q&A session





Appendix

- FY2021 News Flow
- Major R&D Milestones in FY2021
- Major R&D Pipeline
- ◆ SABCS ENHERTU® presentation
 - DB-03 subanalysis data
- SABCS Dato-DXd presentation
 - > TNBC data from Ph1 study
- ◆ ASH DS-3201 presentation
 - > ATL Ph2 data



FY2021 News Flow

Daiichi-Sankyo

As of Dec 2021

Planned data disclosures

ASCO Genitourinary Cancers Symposium (Feb 17-19)

DS-7300

Solid tumor Ph1/2

CRPC subanalysis data

Key data readouts

Enhertu®

DESTINY-Breast04: HER2 low BC, post chemo, Ph3

• FY2021 Q4

Regulatory decisions

Efient®

Ischemic stroke

Japan: FY2021 Q3

Planned pivotal study initiation

Enhertu® DESTINY-Lung04: HER2 mutated NSCLC, 1L, Ph3
• FY2021 Q3

Dato-DXd

TROPION-Lung08: NSCLC w/o AGAs, 1L, pembrolizumab combo Ph3

• FY2021 O4

DS-5670 Ph3: COVID-19 mRNA vaccine FY2021 Q4

Planned regulatory submissions

Enhertu®

DESTINY-Breast03: HER2 positive BC, 2L, Ph3

FY2021 Q3

Valemetostat (DS-3201)

Registrational Ph2: ATL/L

Japan: **FY2021 Q3**

Underlined: New or updated from FY2021 Q2

Major R&D Milestones in FY2021 (3ADCs)



As of Dec 2021

Dua:		Tayant Indications (whose study name)		FY2021				
Proj	ect	Target Indications [phase, study name]	Q1	Q2	Q3	Q4		
		HER2+, 2L [P3, DESTINY-Breast03]		TLR obtained	Filing anticipated			
	ВС	HER2 low, post chemo [P3, DESTINY-Breast04]				TLR anticipated		
	ьс	HER2+, 1L [P3, DESTINY-Breast09]	Study started					
		HER2+, neoadjuvant [P3, DESTINY-Breast11]			Study started			
ENHERTU [®]		HER2+, 2L [P2, DESTINY-Gastric02]	TLR obtained		<u>Filed (Europe)</u>			
ENHERIU	GC	HER2+, 2L [P3, DESTINY-Gastric04]	Study started					
		HER2+, 3L [P2, DESTINY-Gastric06]		Study started				
		HER2+/mutated [P2, DESTINY-Lung01]	TLR obtained					
	NSCLC	HER2+, combination [P1b, DESTINY-Lung03]			Study started			
		HER2 mutated, 1L [P3, DESTINY-Lung04]			Study start planned			
		TNBC, durvalumab combo [P1b/2, BEGONIA]	Study started					
Dato-	-DXd	HR+ BC, 2/3L [P3, TROPION-Breast01]			Study started			
		NSCLC w/o AGAs, 1L, pembrolizumab combo [P3, TROPION-Lung08]				Study start planned		
HER3	-DXd	EGFR mutated NSCLC, osimertinib combo [P1]	Study started					

Red underlined: new or updated from FY2021 Q2

AGA: actionable genomic alterations, BC: breast cancer, GC: gastric cancer, NSCLC: non-small cell lung cancer, TLR: Top Line Results, TNBC: triple negative breast cancer

Major R&D Milestones in FY2021 (Alpha)



As of Dec 2021

Duniont	Toward Indications Inhana study name wasters	FY2021				
Project	Target Indications [phase, study name, region]	Q1	Q2	Q 3	Q4	
Quizartinib	AML, 1L [P3, JP/US/EU/Asia]			TLR obtained		
Pexidartinib	Tenosynovial giant cell tumor [P2, JP]	Study started				
Teserpaturev/G47∆	Malignant glioma [IIS, JP]	Approved				
Valemetostat	ATL/lymphoma [P2 registration, JP]		TLR obtained	Filing anticipated (JP)		
(DS-3201)	PTCL [P2 registration, JP/US/EU/Asia]	Study started				
DS-1594	AML, ALL [P1/2, US]	Study started				
Lixiana [®]	AF in the very elderly [P3, ELDERCARE-AF, JP]		Approved			
Efient ®	Ischemic stroke [P3, PRASTRO III, JP]			Approval anticipated		
Tarlige ®	Central neuropathic pain [P3, JP]	Filed				
DS-6016	Fibrodysplasia Ossificans Progressiva [P1, JP]	Study started				
VN-0200	RS virus vaccine [P1, JP]	Study started				
DS-5670	COVID-19 mRNA vaccine [P2, JP]			Study started		
DS-50/0	COVID-19 mRNA vaccine [P3, TBD]				Study start planne	

Red underlined: new or updated from FY2021 Q2

AF: atrial fibrillation, ALL: acute lymphoblastic leukemia, AML: acute myeloid leukemia, ATL: adult T-cell leukemia, IIS: investigator-initiated study, PTCL: peripheral T-cell lymphoma, TBD: to be determined, TLR: Top Line Results

Major R&D Pipeline: 3ADCs

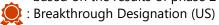


As of Dec 2021

	Phase 1	<u>Phase 2</u>	Phase 3	<u>Submitted</u>	
(JP/US) NSCLC, TNBC, HR+ BC TROPION-PanTumor01	(US/EU/Asia) HER2+ BC 2L~/1L DESTINY-Breast07	(US/EU/Asia) TNBC (durvalumab combo) BEGONIA	(JP/US/EU/Asia)HER2+ BC 3L DESTINY-Breast02	(JP/US/EU/Asia) HER2+ BC 2L DESTINY-Breast03	
(JP/US/EU/Asia) NSCLC (w/o actionable mutation, pembrolizumab combo) TROPION-Lung02	(US/EU/Asia) HER2 low BC chemo naïve/ post chemo DESTINY-Breast08	(China) HER2+ GC 3L DESTINY-Gastric06	(JP/US/EU/Asia) HER2 low BC post chemo DESTINY-Breast04	(US/EU) HER2+ GC 2L DESTINY-Gastric02	
(JP/US/EU/Asia) NSCLC (w/o actionable mutation, durvalumab combo) TROPION-Lung04	(US/EU/Asia) HER2+ GC combo, 2L~/1L DESTINY-Gastric03	(JP/US/EU)HER2+/mutated NSCLC 2L- DESTINY-Lung01	~(JP/US/EU/Asia) HER2+ BC post neoadjuvant DESTINY-Breast05		
(US/EU/Asia) TNBC (durvalumab combo) BEGONIA	(EU/Asia)HER2+ NSCLC (durvalumab combo) 1L DESTINY-Lung03	(JP/US/EU/Asia) HER2 mutated NSCLC 2L~ DESTINY-Lung02	(JP/US/EU/Asia) HER2 low BC chemo naive DESTINY-Breast06		
(JP/US/EU/Asia) NSCLC	(US/EU) BC, bladder (nivolumab combo)	(US/EU/Asia) NSCLC (durvalumab combo) 2L~ HUDSON	(US)HER2+ BC 1L DESTINY-Breast09		
(JP/US)EGFR mutated NSCLC (osimertinib combo)	(US/EU) BC, NSCLC (pembrolizumab combo)	(JP/US/EU) HER2+ CRC 3L DESTINY-CRC01	(JP/US/EU/Asia) HER2+ BC neoadjuvant DESTINY-Breast11		
(JP/US) BC		(JP/US/EU/Asia) HER2+ CRC 3L DESTINY-CRC02 (US/EU/Asia) HER2 mutated tumor DESTINY-PanTumor01 (US/EU/Asia)	(JP/EU/Asia) HER2+ GC 2L DESTINY-Gastric04 (US/EU/Asia) NSCLC 1L (w/ exon 19 or exon 20 mutation) DESTINY-Lung04 (JP/US/EU/Asia) NSCLC		
ENHERTU®		HER2 expressing tumor DESTINY-PanTumor02	(w/o actionable mutation) TROPION-Lung01		
Dato-DXd		(JP/US/EU/Asia) NSCLC (w/ actionable mutation)	(JP/US/EU/Asia) HR+ BC 2/3L TROPION-Breast01		
HER3-DXd		TROPION-Lung05 (JP/US/EU/Asia) EGFR mutated NSCLC HERTHENA-Lung01	BC: breast cancer, CRC: colorectal	9	non-sı

BC: breast cancer, CRC: colorectal cancer, GC: gastric cancer, NSCLC: non-small cell lung cancer, TNBC: triple negative breast cancer

: project in oncology that is planned to be submitted for approval based on the results of phase 2 trials



Major R&D Pipeline: Alpha

Menin-MLL binding inhibitor

AML, ALL

S virus

VN-0200 (JP)

RS virus vaccine



As of Dec 2021

Ph	ase 1	Phase 2	Phase 3	Submitted
DS-7300 (JP/US)	PLX2853 (US)	Valemetostat (DS-3201) (JP)	Quizartinib (JP/US/EU/Asia)	Tarlige (JP)
B7-H3-directed ADC	BET inhibitor	EZH1/2 inhibitor	FLT3 inhibitor	α ² δ Ligands
ESCC, CRPC, SCLC, etc.	AML	ATL/L	1L AML	Central neuropathic pain
DS-6000 (US)	PLX2853 (US)	Valemetostat (DS-3201)	Pexidartinib (JP/Asia)	Efient (JP)
CDH6-directed ADC	BET inhibitor	(JP/US/EU/Asia)	CSF-1/KIT/FLT3 inhibitor	ADP receptor inhibitor
Renal cell carcinoma, ovarian cancer	Solid tumor	EZH1/2 inhibitor PTCL	Tenosynovial giant cell tumor	Ischemic stroke
DS-1055 (JP/US)	PLX2853 (US)	DS-1001 (JP)	Minnebro (JP)	VN-0107/MEDI3250 (JP)
Anti-GARP antibody	BET inhibitor	Mutant IDH1 inhibitor	MR blocker	Live attenuated influenza vaccine nasal
Solid tumors	_Gynecologic neoplasms, ovarian cancer	r Glioma	Diabetic nephropathy	spray
DS-1211 (US)	PLX2853 (US)	DS-5141 (JP)	VN-0102/JVC-001 (JP)	
TNAP inhibitor	BET inhibitor	ENA oligonucleotide	Measles mumps rubella combined	
Pseudoxanthoma elasticum	Prostate cancer	DMD -	vaccine	
DS-6016 (JP)	DS-1594 (US)	DS-5670 (JP)		

Oncology

Anti-ALK2 antibody

Anti-TLR7 antibody

DS-7011 (US)

Specialty medicine

Fibrodysplasia Ossificans Progressiva

Systemic lupus erythematosus

Vaccine

AF: atrial fibrillation, ALL: acute lymphoblastic leukemia, AML: acute myeloid leukemia, ATL/L: adult T-cell leukemia/lymphoma, CRPC: castration-resistant prostate cancer, DMD: Duchenne muscular dystrophy, ESCC: esophageal squamous cell carcinoma, GIST: gastrointestinal stromal tumor, SCLC: small cell lung cancer, PTCL: peripheral T-cell lymphoma

: project in oncology that is planned to be submitted for approval based on the results of phase 2 trials

: SAKIGAKE Designation (JP) Orphan drug designation (JP/US/Europe)

mRNA vaccine COVID-19



Trastuzumab Deruxtecan (T-DXd) Versus Trastuzumab Emtansine (T-DM1) in Patients With HER2+ Metastatic Breast Cancer: Subgroup Analyses From the Randomized Phase 3 Study DESTINY-Breast03

Sara A. Hurvitz, MD^a, Sung-Bae Kim, Wei-Pang Chung, Seock-Ah Im, Yeon Hee Park, Roberto Hegg, Min-Hwan Kim, Ling-Ming Tseng, Vanessa Petry, Chi-Feng Chung, Hiroji Iwata, Erika Hamilton, Giuseppe Curigliano, Binghe Xu, Caleb Lee, Yali Liu, Jillian Cathcart, Emarjola Bako, Sunil Verma, Javier Cortes

On behalf of the DESTINY-Breast03 investigators

^aDepartment of Medicine, David Geffen School of Medicine, University of California, Los Angeles, Jonsson Comprehensive Cancer Center, Los Angeles, CA USA

DESTINY-Breast03: First Randomized Phase 3 Study of T-DXd



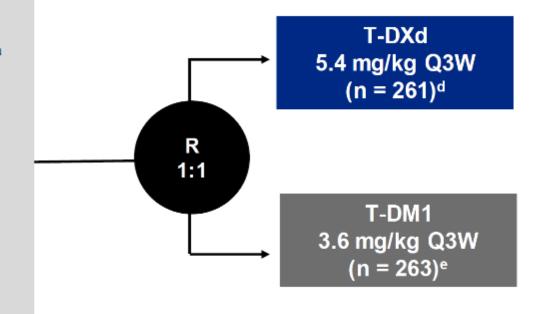
An open-label, multicenter study (NCT03529110)

Patients (N = 524)

- Unresectable or metastatic HER2-positive^a breast cancer that has been previously treated with trastuzumab and a taxane^b
- Could have clinically stable, treated brain metastases^c
 - ≥2 weeks between end of whole brain radiotherapy and study enrollment

Stratification factors

- Hormone receptor status
- Prior treatment with pertuzumab
- History of visceral disease



Primary endpoint

PFS (BICR)

Key secondary endpoint

OS

Secondary endpoints

- ORR (BICR and investigator)
- DOR (BICR)
- PFS (investigator)
- Safety
- At the time of data cutoff (May 21, 2021), 125 (48.6%) T-DXd patients and 214 (82.0%) T-DM1 patients had discontinued treatment
- Median follow up was 15.9 months
- BMs were measured at baseline by CT or MRI and lesions were monitored throughout the study

BICR, blinded independent central review; BM, brain metastasis; CT, computed tomography; DOR, duration of response; HER2, human epidermal growth factor receptor 2; IHC, immunohistochemistry; ISH, in situ hybridization; MRI, magnetic resonance imagining; ORR, objective response rate; OS, overall survival; PFS, progression-free survival; Q3W, every 3 weeks; R, randomization; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan.

aHER2 IHC3+ or IHC2+/ISH+ based on central confirmation. Progression during or <6 months after completing adjuvant therapy involving trastuzumab and a taxane. Prior to protocol amendment, patients with stable, untreated BM were eligible. Appatients were randomly assigned but not treated.

SABCS 2021

Baseline Characteristics and Prior Therapies



	T-DXd	T-DM1
	n = 261	n = 263
Age, median (range), years	54.3 (27.9-83.1)	54.2 (20.2-83.0)
Female, n (%)	260 (99.6)	262 (99.6)
Region, n (%)		
Europe	54 (20.7)	50 (19.0)
Asia	149 (57.1)	160 (60.8)
North America	17 (6.5)	17 (6.5)
Rest of world	41 (15.7)	36 (13.7)
HER2 status (IHC³), n (%)		
3+	234 (89.7)	232 (88.2)
2+ (ISH amplified)	25 (9.6)	30 (11.4)
1+ Not evaluable	1 (0.4) 1 (0.4)	0 1 (0.4)
ECOG PS, n (%)		
0 1	154 (59.0) 106 (40.6)	175 (66.5) 87 (33.1)
Hormone receptor, n (%)		
Positive Negative	131 (50.2) 130 (49.8)	134 (51.0) 129 (49.0)
History of BM, n (%)		
Yes No	62 (23.8) 199 (76.2)	52 (19.8) 211 (80.2)
BM at baseline, ^b n (%)		
Yes No	43 (16.5) 218 (83.5)	39 (14.8) 224 (85.2)
Visceral disease, n (%)		
Yes No	184 (70.5) 77 (29.5)	185 (70.3) 78 (29.7)
Prior treatment for mBC, n (%)	240 (92.0)	234 (89.0)
Prior lines of therapy in the metastatic setting, on (%)		
0-1 ≥2	132 (50.6) 129 (49.4)	126 (47.9) 137 (52.1)
Prior cancer therapy,d n (%)		
Trastuzumab	260 (99.6)	262 (99.6)
Pertuzumab	162 (62.1)	158 (60.1)

BM, brain metastasis; ECOG PS, Eastern Cooperative Oncology Group performance status; HER2, human epidermal growth factor receptor 2; IHC, immunohistochemistry; ISH, in situ hybridization; BC, metastatic breast cancer; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan.

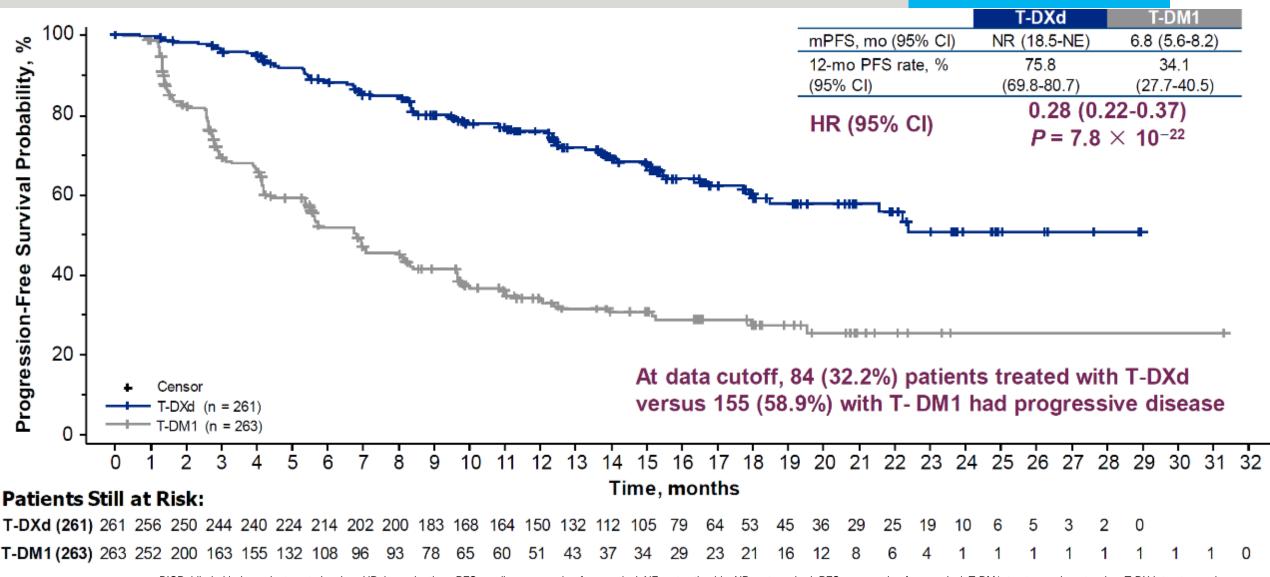
SABCS 2021

^aHER2-status as evaluated by central laboratory. ^bPatients with BM at baseline compose the patient population described in all subsequent slides. ^cincludes patients with rapid progression as 1 line of treatment. Rapid progression defined as progression within 6 months of (neo)adjuvant therapy or 12 months if regimen contained pertuzumab. Line of therapy does not include endocrine therapy. ^dAll patients received at least 1 prior cancer therapy. One patient who underwent prior T-DM1 treatment was enrolled in error in the T-DXd arm.

Primary Endpoint: PFS by BICR

SABCS 2021





BICR, blinded independent central review; HR, hazard ratio; mPFS, median progression-free survival; NE, not estimable; NR, not reached; PFS, progression-free survival; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan.

PFS in Key Subgroups



		Number	of Events	Median PFS,	mo (95% CI)		HR (95% CI)
		T-DXd	T-DM1	T-DXd	T-DM1		_
All patients		87/261	158/263	NE (18.5-NE)	6.8 (5.6-8.2)	НФН	0.2840 (0.2165-0.3727
Hormone receptor	Positive (n = 272)	46/133	84/139	22.4 (17.7-NE)	6.9 (4.2-9.8)	н	0.3191 (0.2217-0.4594
status	Negative (n = 248)	41/126	73/122	NE (18.0-NE)	6.8 (5.4-8.3)	н	0.2965 (0.2008-0.4378
Prior pertuzumab	Yes (n = 320)	57/162	98/158	NE (18.5-NE)	6.8 (5.4-8.3)	н	0.3050 (0.2185-0.4257
treatment	No (n = 204)	30/99	60/105	NE (16.5-NE)	7.0 (4.2-9.7)	н	0.2999 (0.1924-0.4675
Visceral disease	Yes (n = 384)	72/195	123/189	22.2 (16.5-NE)	5.7 (4.2-7.0)	Нен	0.2806 (0.2083-0.3779
	No (n = 140)	15/66	35/74	NE (NE-NE)	11.3 (6.8-NE)	⊢	0.3157 (0.1718-0.5804
Prior lines of	0-1 (n = 258)	46/132	75/126	22.4 (17.9-NE)	8.0 (5.7-9.7)	н	0.3302 (0.2275-0.4794
therapy ^a	≥2 (n = 266)	41/129	83/137	NE (16.8-NE)	5.6 (4.2-7.1)	н	0.2828 (0.1933-0.4136
Patients with BM	Yes (n = 82)	22/43	27/39	15.0 (12.5-22.2)	3.0 (2.8-5.8)	₩	0.2465 (0.1341-0.4529)
	No (n = 442)	65/218	131/224	NE (22.4-NE)	7.1 (5.6-9.7)	H O H	0.2971 (0.2199-0.4014)

Confirmed ORR Across Patient Subgroups

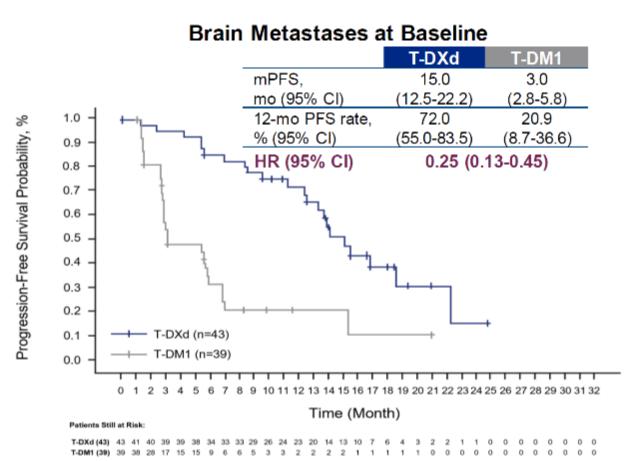


No. of Patients With Confirmed CR/PR 208/261 2) 104/133 48) 103/126	No. of Patients With Confirmed CR/PR 90/263 43/139 47/122	ORR, % (95% CI) ■ T-DXd ■ T-DM1 79.7 34.2 78.2 30.9 81.7	Difference of T-DXd vs T-DM1, % (95% CI) 45.5 (37.6-53.4) 47.3 (36.1-58.4)
2) 104/133	43/139	78.2 30.9	· · ·
,		30.9 →	47.3 (36.1-58.4)
18) 103/126	47/122	81.7	
		38.5	43.2 (31.5-55.0)
129/162	52/158	79.6 32.9	46.7 (36.5-56.9)
79/99	38/105	79.8 36.2	43.6 (30.5-56.7)
151/195	55/189	77.4 29.1	48.3 (39.1-57.6)
57/66	35/74	86.4 47.3	39.1 (23.6-54.6)
99/132	45/126	75.0 35.7	39.3 (27.3-51.2)
109/129	45/137	84.5 32.8	51.6 (40.9-62.4)
29/43	8/39	67.4 20.5	46.9 (25.6-68.3)
	82/224	82.1 36.6	45.5 (36.9-54.1)
	179/218	179/218 82/224	29/45 0/59 20.5

Patients with rapid progression on (neo)adjuvant therapy were included. Line of therapy does not include endocrine therapy.

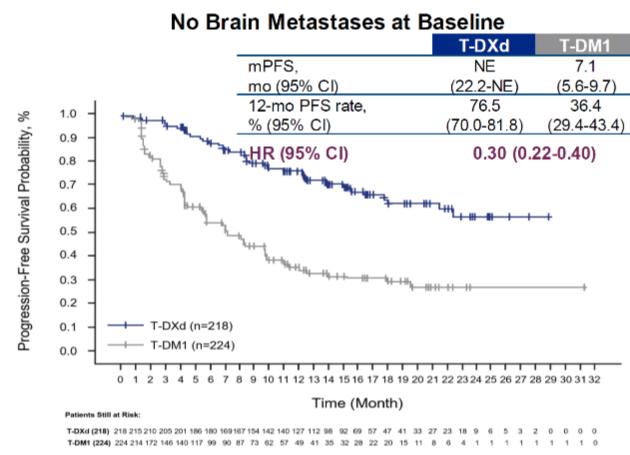
PFS KM Curves for Patients With and Without BM





At data cutoff, in patients with BM at baseline, PD was observed:

- In 21/43 treated with T-DXd versus 27/39 with T-DM1
 - In the brain in 9/21 treated with T-DXd versus 11/27 with T-DM1



At data cutoff, in patients without BM at baseline, PD was observed:

- In 63/218 treated with T-DXd versus 128/224 with T-DM1
 - In the brain in 4/63 treated with T-DXd versus 1/128 with T-DM1

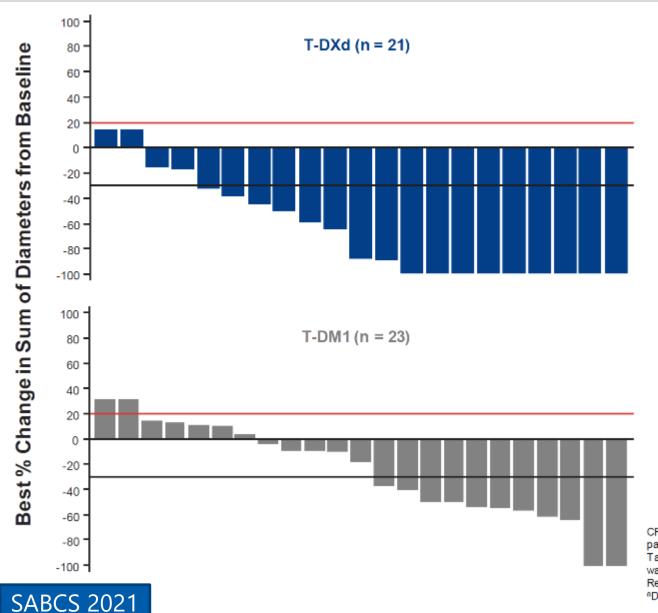
Confirmed ORR and Best Overall Response



		T-DXd			T-DM1	
	Overall Population (n = 261)ª	Patients with BMs (n = 43)	Patients without BMs (n = 218)	Overall Population (n = 263)ª	Patients with BMs (n = 39)	Patients without BMs (n = 224)
onfirmedORR						
n (%) ^b	208 (79.7)	29 (67.4)	179 (82.1)	90 (34.2)	8 (20.5)	82 (36.6)
[95% CI]	[74.3-84.4]	[51.5-80.9]	[76.4-87.0]	[28.5-40.3]	[9.3-36.5]	[30.3-43.3]
CR	42 (16.1)	2 (4.7)	40 (18.3)	23 (8.7)	0	23 (10.3)
PR	166 (63.6)	27 (62.8)	139 (63.8)	67 (25.5)	8 (20.5)	59 (26.3)
SD	44 (16.9)	11 (25.6)	33 (15.1)	112 (42.6)	22 (56.4)	90 (40.2)
PD	3 (1.1)	1 (2.3)	2 (0.9)	46 (17.5)	7 (17.9)	39 (17.4)
Not evaluable	6 (2.3)	2 (4.7)	4 (1.8)	15 (5.7)	2 (5.1)	13 (5.8)
CR + PR + SD (DCR)	252 (96.6)	40 (93.0)	212 (97.2)	202 (76.8)	30 (76.9)	172 (76.8)
mDOR, mo [95% CI]	NE [20.3-NE]	12.9 [8.5-NE]	NE [20.3-NE]	NE [12.6-NE]	7.2 [2.8-NE]	NE [12.6-NE]

Intracranial Response per BICR using RECIST 1.1





	T-DXd (n = 36)	T-DM1 (n = 36)
Best Overall Response, n (%) ^a	

CR	10 (27.8)	1 (2.8)
PR	13 (36.1)	11 (30.6)
Non-CR/Non-PD	6 (16.7)	7 (19.4)
SD	4 (11.1)	7 (19.4)
PD	1 (2.8)	8 (22.2)
Not Evaluable	0	1 (2.8)
Missing	2 (5.6)	1 (2.8)
Subjects with Objective Response of CR or PR, n	23	12

CR, complete response; DCR, disease control rate; mDOR, median duration of response; PD, progressive disease; PR, partial response; SD, stable disease; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan. Table includes target and non-target lesions. Only patients with target lesion assessments are eligible for inclusion in waterfall.

Red line at 20% indicates progressive disease; blackline at -30% indicates partial response.

^{*}Denominator for percentages is the number of subjects in the full analysis set with brain metastases tumor assessment

Overall and Exposure-Adjusted Safety Summary



Type of Adverse Events	T-DXd n = 257	T-DM1 n = 261
Any TEAE		
n (%)	256 (99.6)	249 (95.4)
Exposure-adjusted incidence per patient-yeara	0.87	1.43
TEAE of grade ≥3		
n (%)	134 (52.1)	126 (48.3)
Exposure-adjusted incidence per patient-yeara	0.46	0.72
Serious TEAE		
n (%)	49 (19.1)	47 (18.0)
Exposure-adjusted incidence per patient-yeara	0.17	0.27
TEAE associated with discontinuation		
n (%)	35 (13.6)	19 (7.3)
Exposure-adjusted incidence per patient-yeara	0.12	0.11
TEAE associated with dose reduction		
n (%)	55 (21.4)	33 (12.6)
Exposure-adjusted incidence per patient-yeara	0.19	0.19
TEAE associated with an outcome of death	F (4.0)	F (4.0)
n (%)	5 (1.9)	5 (1.9)
Exposure-adjusted incidence per patient-yeara	0.02	0.03

- Median treatment duration was 14.3 months (range, 0.7-29.8) for T-DXd and 6.9 months (range, 0.7-25.1) for T-DM1
- Although rates of any TEAEs and TEAEs of grade ≥3 were generally similar between arms, EAIRs were lower with T-DXd versus T-DM1
- Although rates of TEAEs associated with discontinuation were greater with T-DXd versus T-DM1, EAIRs were generally similar

EAIR, exposure-adjusted incidence rate; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan; TEAE, treatment-emergent adverse event. Relationship to study drug was determined by the treating investigator.

aTotal patient-years of exposure were 292.86 years for T-DXd and 174.48 years for T-DM1. Patient-years of exposure are the treatment duration with year as unit.

TEAEs in ≥20% of Patients



System Organ Class	T-DXd (n	= 257)	T-DM1 (n = 261)
Preferred Term, n (%)	Any Grade	Grade ≥3	Any Grade	Grade ≥3
Blood and lymphatic system disorders				
Neutropenia	110 (42.8)	49 (19.1)	31 (11.9)	8 (3.1)
Anemia ^b	84 (32.7)	15 (5.8)	45 (17.2)	11 (4.2)
Leukopeniac	78 (30.4)	17 (6.6)	22 (8.4)	1 (0.4)
Thrombocytopeniad	66 (25.7)	18 (7.0)	139 (53.3)	65 (24.9)
Gastrointestinal disorders				-
Nausea	195 (75.9)	17 (6.6)	79 (30.3)	1 (0.4)
Vomiting	126 (49.0)	4 (1.6)	26 (10.0)	1 (0.4)
Diarrhea	75 (29.2)	1 (0.4)	18 (6.9)	1 (0.4)
Constipation	88 (34.2)	0	51 (19.5)	0
General disorders				
Fatiguee	126 (49.0)	13 (5.1)	90 (34.5)	2 (0.8)
Headache	56 (21.8)	0	42 (16.1)	0
Investigations				
AST increased	66 (25.7)	2 (0.8)	105 (40.2)	13 (5.0)
ALT increased	56 (21.8)	4 (1.6)	77 (29.5)	12 (4.6)
Metabolism and nutrition disorders				•
Decreased appetite	75 (29.2)	3 (1.2)	44 (16.9)	0
Skin and subcutaneous tissue disorders				
Alopecia	95 (37.0)	1 (0.4) ^f	8 (3.1)	0

ALT, alanine aminotransferase; AST, aspartate aminotransferase; T-DM1, trastuzumab emtansine; T-DXd, trastuzumab deruxtecan; TEAE, treatment-emergent adverse event. Adverse events were managed according to the protocol.

^aThis category includes the preferred terms neutrophil count decreased, and hematocrit decreased. ^cThis category includes the preferred terms hemoglobin decreased, red blood cell count decreased, anemia, and hematocrit decreased. ^cThis category includes the preferred terms white blood cell count decreased and leukopenia. ^dThis category includes platelet count decreased and thrombocytopenia. ^eThis category includes the preferred terms fatigue, asthenia, and malaise. ^fCases of alopecia reported during the study were graded based on the clinical judgement of the investigator. One case of alopecia was categorized as grade 3 by investigator despite grade 3 alopecia not being recognized by the NCI Common Terminology criteria. The events outcome is reported as recovered by investigator.





Adjudicated as Drug-Related ILD/Pneumonitis,an (%)							
		Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Any Grade
Overall	T-DXd(n = 257)	7 (2.7)	18 (7.0)	2 (0.8)	0	0	27 (10.5)
	T-DM1 (n = 261)	4 (1.5)	1 (0.4)	0	0	0	5 (1.9)
Asia subgroup	T-DXd (n = 147)	5 (3.4)	10 (6.8)	1 (0.7)	0	0	16 (10.9)
	T-DM1 (n = 159)	3 (1.9)	1 (0.6)	0	0	0	4 (2.5)
Non-Asia subgroup	T-DXd (n = 110)	2 (1.8)	8 (7.3)	1 (0.9)	0	0	11 (10.0)
	T-DM1 (n = 102)	1 (1.0)	0	0	0	0	1 (1.0)

- No grade 4 or 5 adjudicated drug-related ILD/pneumonitis events observed with T-DXd
- ILD/pneumonitis rates were similar between the overall population and the Asia subgroup and between the Asia and the non-Asia subgroups

Conclusions



T-DXd treatment demonstrated consistent efficacy benefit (PFS and ORR) over T-DM1 across patient subgroups

- PFS by BICR HR of 0.28 ($P = 7.8 \times 10^{-22}$) overall
- Confirmed ORR for T-DXd of 79.7% versus 34.2% for T-DM1 (CR, 16.1% vs 8.7%)

In patients with and without BMs, T-DXd treatment resulted in greater efficacy compared to T-DM1

- Patients with BMs: mPFS of 15.0 mo with T-DXd versus 3.0 mo with T-DM1; confirmed ORR of 67.4% for T-DXd versus 20.5% for T-DM1
- Lower rates of PD with T-DXd (32.2%) versus T-DM1 (58.9%); for patients with BMs, 48.8% with T-DXd versus 69.2% with T-DM1

T-DXd treatment is associated with substantial intracranial response and reduction in CNS disease

- 27.8% intracranial CR for T-DXd versus 2.8% for T-DM1
- 2.8% intracranial PD for T-DXd versus 22.2% for T-DM1

T-DXd demonstrated a manageable and tolerable safety profile

• No difference between Asia (10.9%) and non-Asia (10.0%) regions in ILD/pneumonitis rates, with no grade 4 or 5 ILD/pneumonitis events

These data support T-DXd becoming the standard of care for second-line HER2+ mBC



Datopotamab Deruxtecan (Dato-DXd) in Advanced/Metastatic HER2 Negative Breast Cancer: Triple Negative Breast Cancer Results from the Phase 1 TROPION-PanTumor01 Study

<u>Ian Krop</u>,¹ Dejan Juric,² Toshio Shimizu,³ Anthony Tolcher,⁴ Alexander Spira,⁵ Toru Mukohara,⁶ Aaron E. Lisberg,⁷ Takahiro Kogawa,⁸ Kyriakos P. Papadopoulos,⁹ Erika Hamilton,¹⁰ Senthil Damodaran,¹¹ Jonathan Greenberg,¹² Wen Gu,¹² Fumiaki Kobayashi,¹³ Takahiro Jikoh,¹³ Yui Kawasaki,¹³ Funda Meric-Bernstam,¹¹ Aditya Bardia²

¹Dana-Farber Cancer Institute, Boston, MA; ²Department of Hematology/Oncology, Massachusetts General Hospital Cancer Center, Harvard Medical School, Boston, MA; ³National Cancer Center Hospital, Tokyo, Japan; ⁴NEXT Oncology, San Antonio, TX; ⁵Virginia Cancer Specialists, Fairfax, VA; ⁶Department of Medical Oncology, National Cancer Center Hospital East, Kashiwa, Japan; ⁷UCLA Jonsson Comprehensive Cancer Center, Santa Monica, CA; ⁸Advanced Medical Development Center, The Cancer Institute Hospital of JFCR, Tokyo, Japan; ⁹START Center for Cancer Care San Antonio, San Antonio, TX; ¹⁰Sarah Cannon Research Institute/Tennessee Oncology, Nashville, TN; ¹¹The University of Texas MD Anderson Cancer Center, Houston, TX; ¹²Daiichi Sankyo Inc., Basking Ridge, NJ; ¹³Daiichi Sankyo Co, Ltd, Tokyo, Japan

SABCS 2021 90

Introduction



- Effective treatment options for patients with advanced/metastatic TNBC that has relapsed or is refractory to standard treatments are limited
- TROP2 is highly expressed in various human malignancies including breast cancer^{1,2}
- The ongoing TROPION-PanTumor01 study (NCT03401385) is evaluating the safety and efficacy
 of the TROP2-directed ADC datopotamab deruxtecan (Dato-DXd) in advanced/metastatic breast
 cancer, NSCLC and other tumor types³⁻⁵
 - Based on clinical results and exposure-response analyses for safety and efficacy, 6 mg/kg was selected for expansion across other tumors and the phase 3 TROPION-Lung01 and TROPION-Breast01 trials^{3,6-8}
- Here we present updated results for the TNBC cohort (data cutoff July 30, 2021)

ADC, antibody-drug conjugate; HR, hormone receptor; NSCLC, non-small cell lung cancer; TNBC, triple negative breast cancer; TROP2, trophoblast cell-surface antigen 2.

1. Zeng P, et al. Sci Rep. 2016;20:33658; 2. Ambrogi F, et al. PLoS One. 2014;9(5):e96993; 3. Garon E, et al. WCLC 2021. Abstract 156; 4. Bardia A, et al. ESMO Breast Cancer 2021. [Abstract LBA4].

5. ClinicalTrials.gov. Accessed November 4, 2021 https://clinicaltrials.gov/ct2/show/NCT03401385. 6. Meric-Bernstam F, et al. ASCO 2021. Abstract 9058;

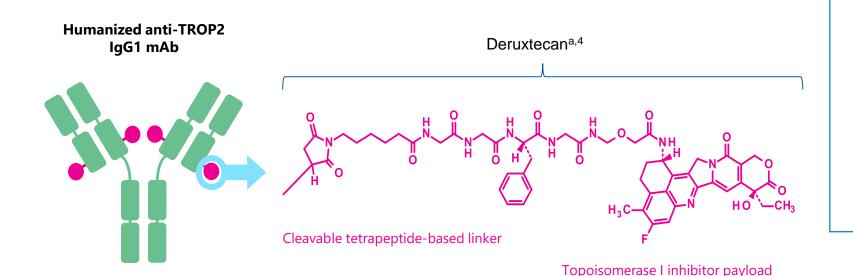
7. Spira A, et al. WCLC 2020. Abstract 3407; 8. ClinicalTrials.gov Accessed November 4, 2021. https://clinicaltrials.gov/ct2/show/NCT05104866.

Datopotamab Deruxtecan (Dato-DXd) Was Designed With 7 Key Attributes



Dato-DXd is an ADC with 3 components^{1,2}:

- A humanized anti-TROP2 IgG1³ monoclonal antibody attached to:
- A topoisomerase I inhibitor payload, an exatecan derivative, via
- A tetrapeptide-based cleavable linker



Payload mechanism of action:
topoisomerase I inhibitor b,1

High potency of payload b,2

Optimized drug to antibody ratio ≈4 b,c,1

Payload with short systemic half-life b,c,2

Stable linker-payload b,2

Tumor-selective cleavable linker b,2

Bystander antitumor effect b,2,5

(DXd)

SABCS 2021

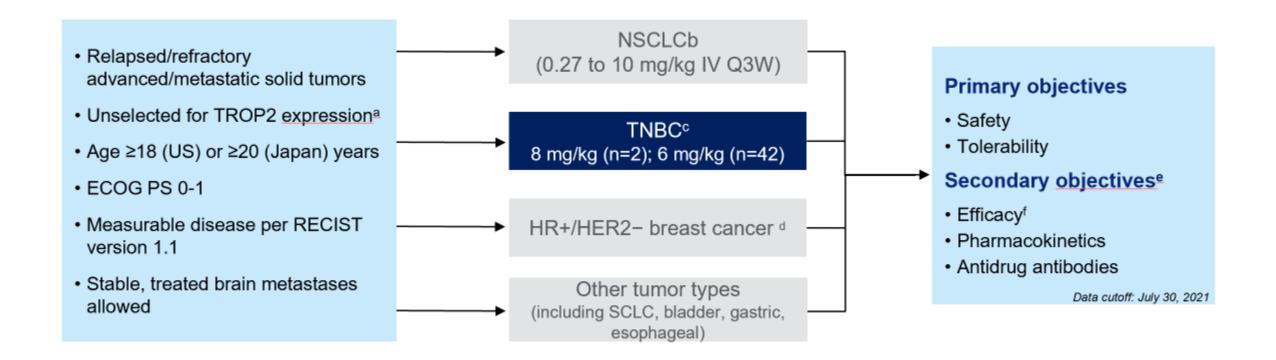
a Image is for illustrative purposes only; actual drug positions may vary. b The clinical relevance of these features is under investigation. Based on animal data.

^{1.} Okajima D, et al. AACR-NCI-EORTC 2019; [abstract C026]; 2. Nakada T, et al. *Chem Pharm Bull.* 2019;67(3):173-185; 3. Daiichi Sankyo Co. Ltd. DS-1062. Daiichi Sankyo.com. Accessed October 6, 2020. https://www.daiichisankyo.com/media_investors/investor_relations/ir_calendar/files/005438/DS-1062%20Seminar%20Slides_EN.pdf; 4. Krop I, et al. SABCS 2019; [abstract GS1-03]; 5. Ogitani Y, et al. *Cancer Sci.* 2016;107(7):1039-1046.

TROPION-PanTumor01 (NCT03401385)



Phase 1 Study in Relapsed/Refractory Metastatic Solid Tumors



ECOG PS, Eastern Cooperative Oncology Group performance status; Q3W, every 3 weeks; RECIST, Response Evaluation Criteria in Solid Tumors.

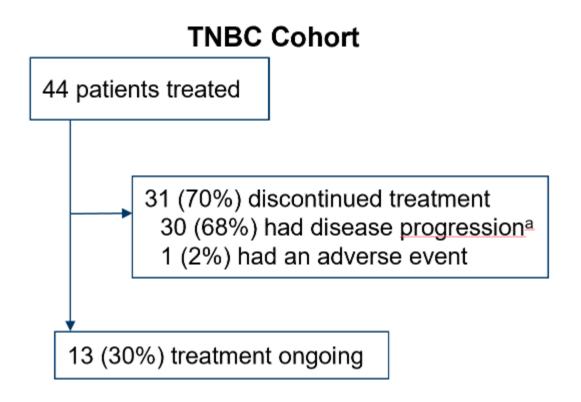
SABCS 2021

^a Pretreatment tumor tissue was required for retrospective analysis of TROP2 expression. ^b Results from the NSCLC cohort have been previously reported. ^{1,2} ^c Includes patients treated in the dose-escalation and dose-expansion portions. ^d Enrollment in the HR+/HER2- cohort is now complete and data will be forthcoming. ^e Exploratory objectives include analyses of biomarkers associated with response. ^f Response assessments are based on RECIST 1.1.

^{1.}Garon E, et al. WCLC 2021. Abstract 156; 2 Meric-Bernstam F, et al. ASCO 2021.

Patient Disposition





Last patient enrolled April 2021; median follow-up: 7.6 months (range, 4-13 months)

Data cutoff: July 30, 2021

Baseline Characteristics



Patient characteristics	TNBC n=44			
Age, median (range), years	53 (32-82)			
Country, n (%)				
US	31 (70)			
Japan	13 (30)			
ECOG PS, n (%)				
0	18 (41)			
1	26 (59)			
De novo metastatic disease, n (%)				
Yes	14 (32)			
No	30 (68)			

Patient characteristics (cont)	TNBC n=44			
Brain metastases, n (%)	5 (11)			
Prior therapies in metastatic setting, median (range), n	3 (1-10)			
≥2 prior lines of therapy, n (%)ª	30 (68)			
Previous systemic treatment, n (%)				
Taxanes	40 (91)			
Platinum-based chemotherapy	23 (52)			
Immunotherapy	19 (43)			
PARPi	7 (16)			
Topo I inhibitor-based ADC ^b	13 (30)			

Data cutoff: July 30, 2021

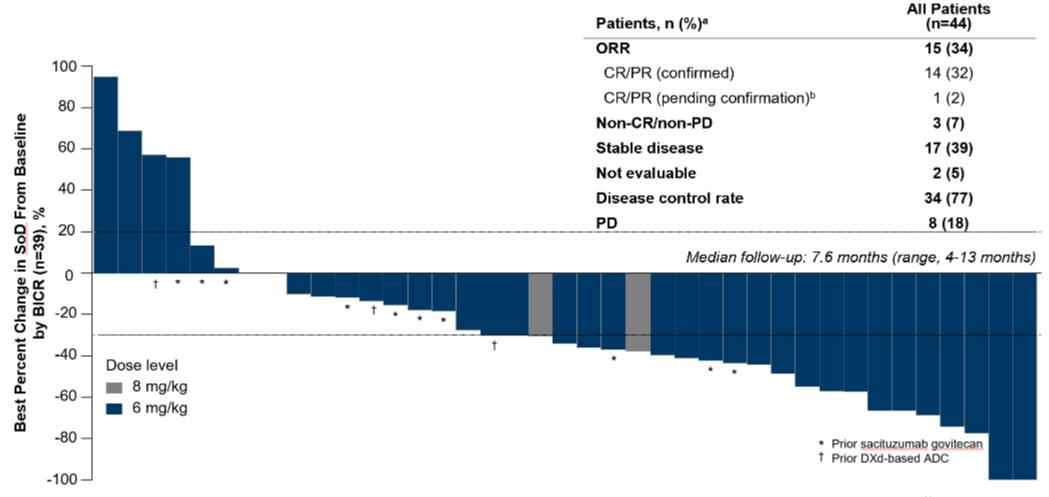
PARPi, poly(ADP-ribose) polymerase inhibitor; Topo I, topoisomerase I.

^a Includes prior lines of therapy in the metastatic setting. ^b Sacituzumab govitecan, n=10; trastuzumab deruxtecan, n=2; patritumab deruxtecan, n=1.

Antitumor Responses by BICR



All patients with TNBC



Data cutoff: July 30, 2021

BICR, blinded independent central review; CR, complete response; ORR, objective response rate; PD, progressive disease; PR, partial response; SoD, sum of diameters.

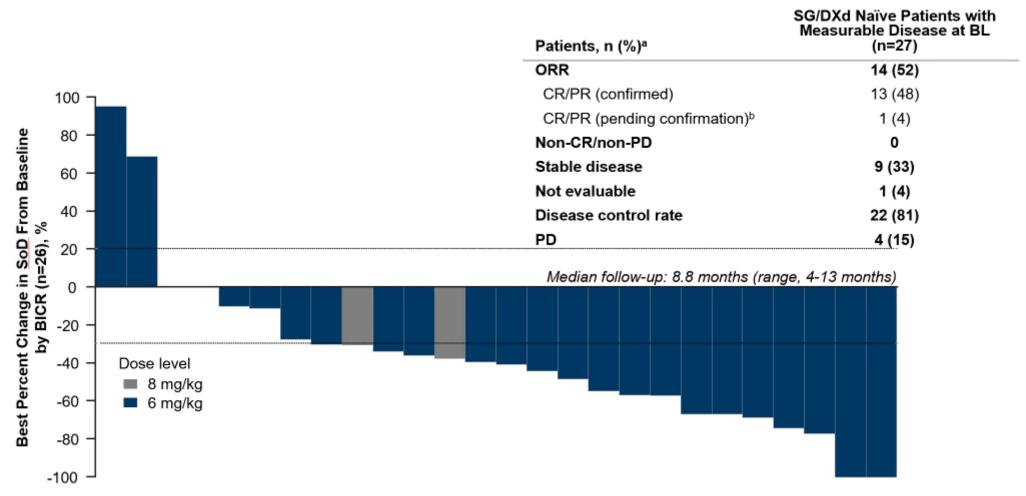
^a Includes response evaluable patients who had ≥1 postbaseline tumor assessment or discontinued treatment. Postbaseline tumor assessments were not yet available for 2 patients at the data cutoff. Three patients were not confirmed to have a target lesion per BICR and therefore had a best overall response of non-CR/non-PD.

^b Includes patients with an unconfirmed response but are ongoing treatment.

Antitumor Responses by BICR



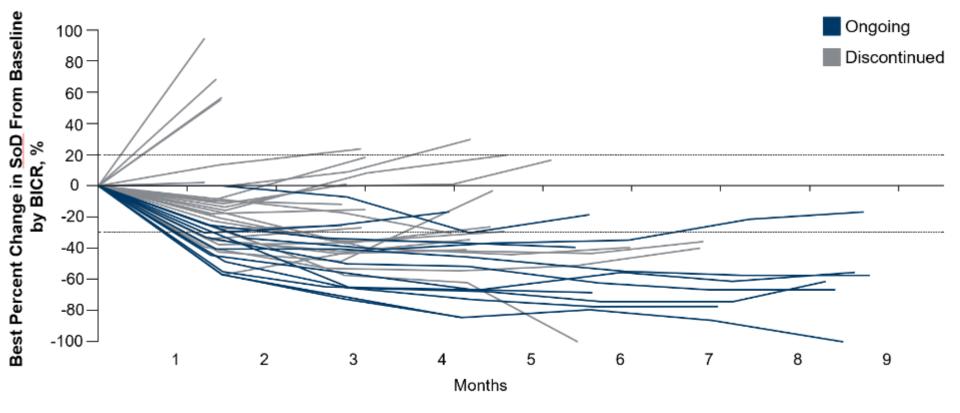
Patients with TNBC without prior Topo I inhibitor-based ADC



Data cutoff: July 30, 2021

Duration of Disease Control in Patients with TNBC





Data cutoff: July 30, 2021

• The median duration of response was not reached (range, 2.7-7.4+ months), with the majority of responses ongoing at the data cutoff



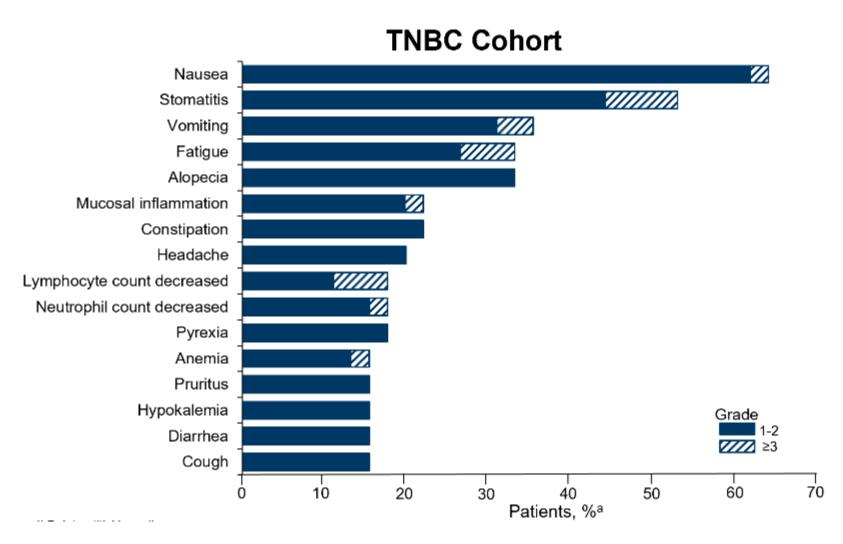


Patients, n (%)	TNBC n=44
All-grade TEAEs	43 (98)
Grade ≥3	20 (45)
All-grade treatment-related TEAEs	43 (98)
Grade ≥3	10 (23)
Dose adjustments	
Dose reduction due to AEs	8 (18)
Treatment interruption due to AEs	6 (14)
Treatment discontinuation due to AEs	1 (2)
Serious TEAEs	8 (18)
Treatment related	2 (5)
Fatal TEAEs	0
Treatment related	0

Data cutoff: July 30, 2021

Treatment-Emergent Adverse Events in ≥ 15% of Patients





- Most common adverse events observed were nausea and stomatitis (predominantly grade 1-2)
- Low frequency of hematologic toxicity and diarrhea
- No cases adjudicated as drugrelated ILD

Data cutoff: July 30, 2021

Conclusions



- In heavily pretreated patients with TNBC, Dato-DXd showed highly encouraging and durable efficacy
 - -ORR by BICR was 34% in all patients with TNBC
 - -ORR by BICR was 52% in patients with measurable disease at baseline who are treatment naïve to Topo I inhibitor-based ADC therapies
- In patients, Dato-DXd demonstrated a manageable safety profile with no new safety signals
 - Low grade nausea and stomatitis were most frequent
 - Neutropenia and diarrhea were uncommon
- The HR+/HER2- cohort is now fully enrolled and data are forthcoming
- Further studies of Dato-DXd in breast cancer are warranted
 - BEGONIA is an ongoing trial in TNBC to evaluate efficacy and safety of Dato-DXd plus durvalumab
 - -TROPION-Breast01, a phase 3 trial in HR+/HER2- BC, has been initiated (NCT05104866)
 - Phase 3 trial in TNBC is planned

SABCS 2021 101



Pivotal Phase 2 Study of the EZH1 and EZH2 Inhibitor Valemetostat (DS-3201b) in Patients With Relapsed or Refractory Adult T-Cell Leukemia/Lymphoma (ATL)

Makoto Yoshimitsu, MD, PhD¹, Koji Izutsu, MD, PhD², Shinichi Makita, MD, PhD, FACP², Kisato Nosaka, MD, PhD³, Atae Utsunomiya, MD, PhD⁴, Shigeru Kusumoto, MD⁵, Satoko Morishima, MD, PhD⁶, Kunihiro Tsuaksaki, MD, PhD³, Toyotaka Kawatama, MD, PhD®, Takaaki Ono, MD, PhD9, Shinya Rai, MD, PhD¹⁰, Hiroo Katsuya, MD¹¹, Jun Ishikawa, MD, PhD¹², Hironori Yamada, MSc¹³, Kazunobu Kato, MD, PhD¹⁴, Masaya Tachibana, PhD¹³, Yasuyuki Kakurai, PhD¹³, Nobuaki Adachi, PhD¹³, Kensei Tobinai, MD², Kentaro Yonekura, MD, PhD⁴, and Kenji Ishitsuka, MD, PhD¹

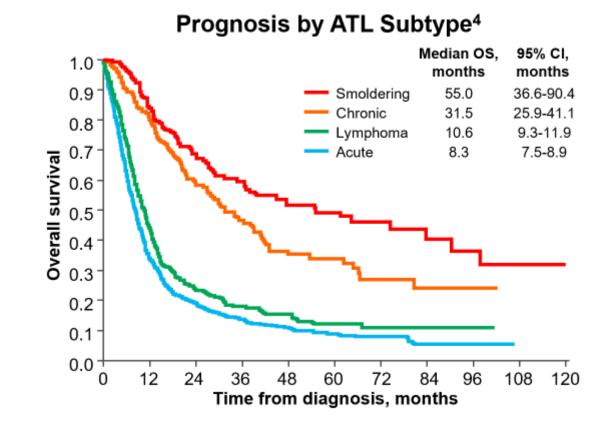
¹Kagoshima University Hospital, Kagoshima, Japan; ²National Cancer Center Hospital, Tokyo, Japan; ³Kumamoto University Hospital, Kumamoto, Japan; ⁴Imamura General Hospital, Kagoshima, Japan; ⁵Nagoya City University Graduate School of Medical Sciences, Nagoya, Japan; ⁶University of the Ryukyus Hospital, Okinawa, Japan; ⁷Saitama Medical University, International Medical Center, Saitama, Japan; ⁸The Institute of Medical Science, The University of Tokyo, Tokyo, Japan; ⁹Hamamatsu University School of Medicine, Hamamatsu, Shizuoka, Japan; ¹⁰Kindai University Hospital, Osaka, Japan; ¹¹Saga University Hospital, Saga, Japan; ¹²Osaka International Cancer Institute, Osaka, Japan; ¹³Daiichi Sankyo Co, Ltd, Tokyo, Japan; ¹⁴Daiichi Sankyo, Inc, Basking Ridge, NJ

ASH 2021 102

Prognosis of patients with relapsed/refractory ATL is poor



- Of the ATL subtypes, acute and lymphoma are the most aggressive and have a poor prognosis
 - ≈90% of patients experience relapse within months of completing intensive treatment¹
- Few effective therapeutic options exist for R/R ATL
 - Mogamulizumab: ORR = 50%²
 - Lenalidomide: ORR = 42%³
- Novel drug targets and molecular therapies are essential to the treatment of patients with R/R ATL



Mehta-Shah N, et al. Oncol Pract. 2017;13:487-493.

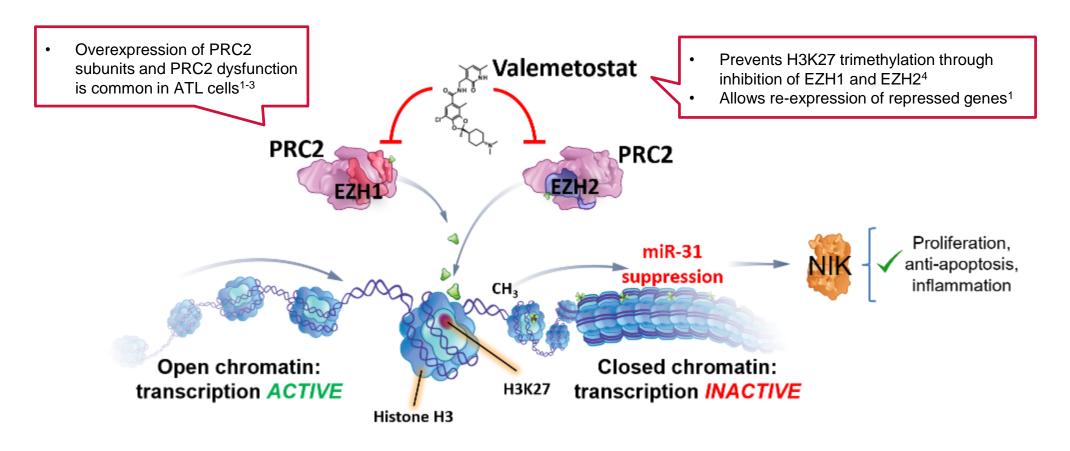
^{2.} Ishida T. et al. J Clin Oncol. 2012:8:837-842.

Ishida T. et al. J Clin Oncol. 2016;34:4086-4093.

ASH 2021 4. Katsuya H, et al. Blood. 2015;126:2570-2577.

Valemetostat is a novel, potent, and selective dual inhibitor of EZH1 and EZH2





Valemetostat inhibition of EZH1 and EZH2 drives re-expression of miR-31 and promotes blockade of NIK/NFkb-dependent tumorigenesis¹

^{1.} Yamagishi M, et al. Cell Rep. 2019;29(8):2321-2337.e7.

^{2.} Sasaki D, et al. Haematologica. 2011;96(5):712-719.

^{3.} Yamagishi M, et al. *Cancer Cell*. 2012;21(1):121-135.

^{4.} Honma D, et al. Cancer Sci. 2017;108(10):2069-2078.

Valemetostat (DS-3201b) phase 2 single-arm study in R/R ATL



NCT04102150

Patients With R/R ATL (N=25)

 Administered valemetostat 200 mg orally QD until PD or criterion for discontinuation was met

Inclusion Criteria

- · Hematocytologically or pathologically diagnosed as ATL
- Confirmed HTLV-1 antibodies
- Experienced relapse, recurrence, or refraction to standard therapy
- ECOG performance status: 0-2
- History of mogamulizumab treatment
- If mogamulizumab intolerant, contraindication after treatment with ≥1 prior treatment regimen

Exclusion Criteria

- Prior history of allo-HSCT
- · History of treatment with EZH inhibitors
- Presence of central nervous system involvement of lymphoma

Primary and Key Secondary Endpoints

Primary

- ORR assessed by independent EAC based on Antitumor Response Assessment Criteria modified for ATL¹
 - Proportion of patients who achieve:
 - CR
 - CRu
 - PR

Secondary

- Investigator-assessed ORR
- Best response in tumor lesions
- CRR
- TCR
- TTR
- DOR
- PFS
- · OS
- PK/PD
- Safety

Baseline patient and disease characteristics



Patient characteristics	Patients (N=25)
Age, median (range), years	69.0 (59-84)
Female sex, n (%)	13 (52.0)
ECOG performance status, n (%) 0 1 2 ^a	13 (52.0) 10 (40.0) 2 (8.0)
Prior lines of therapy, median (range)	3 (1-8)
Prior mogamulizumab therapy, n (%) Yes No	24 (96.0) 1 (4.0)
Prior HSCT, n (%) No	25 (100.0)

Disease characteristics	Patients (N=25)
ATL subtype, n (%)	
Acute	16 (64.0)
Lymphoma	6 (24.0)
Unfavorable chronic	3 (12.0)
Disease status, n (%)	
Relapsed	8 (32.0)
Recurrent	6 (24.0)
Refractory	11 (44.0)

- Patients were heavily pretreated with a median of 3 prior lines of therapy (range, 1-8)
- 24 of 25 patients received prior mogamulizumab treatment

Responses of R/R ATL patients treated with valemetostat 200 mg once daily

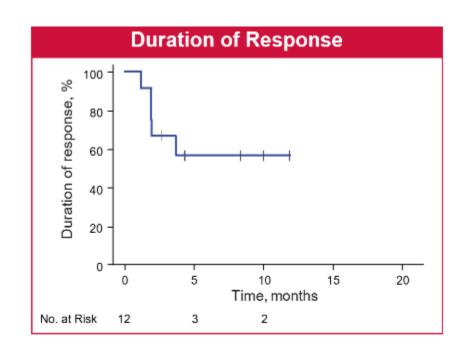


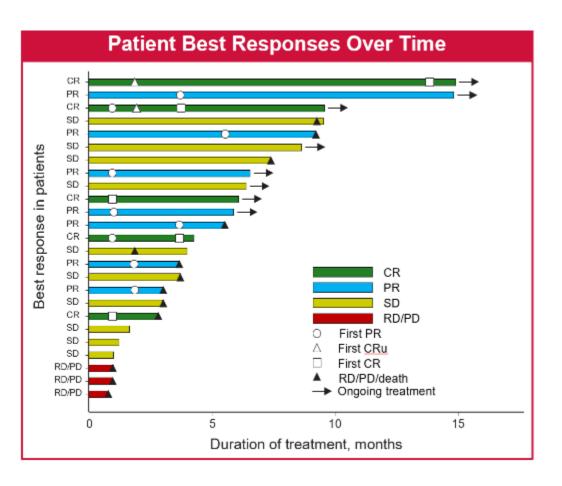
Population	N	ORR, n (%)	CR, n (%)	CRu, n (%)	PR, n (%)	SD, n (%)	RD/PD, n (%)
All patients	25	12 (48.0)	5 (20.0)	0	7 (28.0)	10 (40.0)	3 (12.0)
ATL subtype							
Acute	16	10 (62.5)	5 (31.3)	0	5 (31.3)	4 (25.0)	2 (12.5)
Lymphoma	6	1 (16.7)	0	0	1 (16.7)	5 (83.3)	0
Unfavorable chronic	3	1 (33.3)	0	0	1 (33.3)	1 (33.3)	1 (33.3)
Disease site							
Nodal or <u>extranodal</u> lesions	20	10 (50.0)	6 (30.0)	2 (10.0)	2 (10.0)	7 (35.0)	3 (15.0)
Skin lesions ^a	7	3 (42.9)	1 (14.3)	NE	2 (28.6)	3 (42.9)	1 (14.3)
Peripheral blood	9	8 (88.9)	2 (22.2)	NE	6 (66.7)	1 (11.1)	O
Disease status							
Relapsed	8	3 (37.5)	1 (12.5)	0	2 (25.0)	4 (50.0)	1 (12.5)
Recurrent	6	4 (66.7)	1 (16.7)	0	3 (50.0)	2 (33.3)	0
Refractory ^b	11	5 (45.5)	3 (27.3)	0	2 (18.2)	4 (36.4)	2 (18.2)

- The centrally reviewed ORR was 48% (90% CI, 30.5-65.9%)
- The null hypothesis (H0: ORR ≤5%) was rejected under a 1-sided binomial test with a significance level of 5% (P<.0001)

Duration of response and best responses in R/R ATL patients treated with valemetostat 200 mg once daily



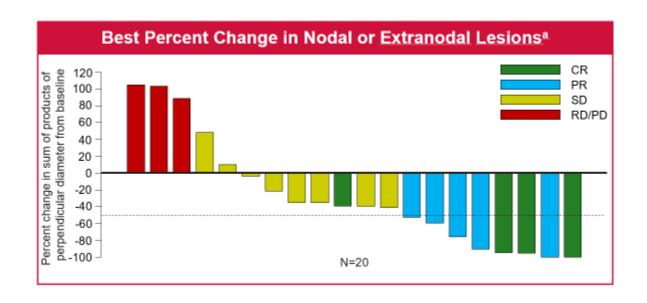


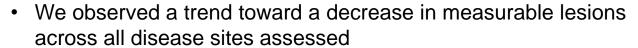


- At data cutoff (April 24, 2021), 8 patients were undergoing treatment
- The median duration of response was not reached (95% CI, 1.87 months-NR)
- The median time to first response was 1.43 months (range, 1.0-5.6 months)

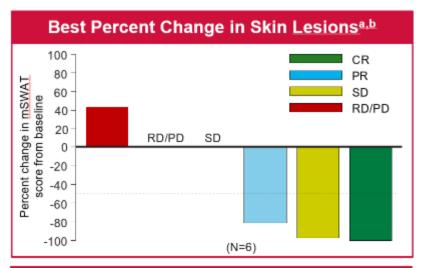
Change in lesions of patients with R/R ATL treated with valemetostat 200 mg once daily

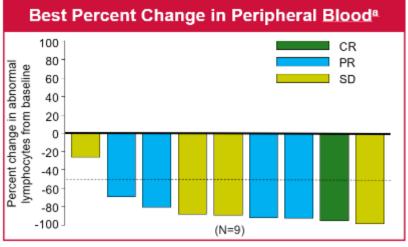






• A ≥50% reduction from baseline in nodal or extranodal lesions, skin lesions, and peripheral blood was observed in 8/20, 3/6, and 8/9 patients, respectively





Overall Safety



Patients, n (%)	(N=25)
TEAEs	25 (100.0)
TRAEs	24 (96.0)
Serious TEAEs	8 (32.0)
Serious TRAEs	7 (28.0)
Grade ≥3 TEAEs	15 (60.0)
Grade ≥3 TRAEs	14 (56.0)
TEAEs leading to discontinuation TRAEs leading to discontinuation	2 (8.0) 2 (8.0)

- Dose interruption or reductions due to adverse events occurred in 5 (20.0%) and 2 (8.0%) patients treated with valemetostat, respectively
- No new safety signals emerged in the present study
- No treatment-related deaths occurred

TEAEs, n (%)	(N=25)			
Hematologic	All grades (≥20%)	Grade ≥3		
Platelet count decreaseda	20 (80.0)	8 (32.0)		
Anemia	12 (48.0)	8 (32.0)		
Neutrophil count decreased ^b	7 (28.0)	3 (12.0)		
Lymphocyte count decreased	6 (24.0)	4 (16.0)		
White blood cell count decreased	5 (20.0)	3 (12.0)		
Nonhematologic	All grades (≥20%)	Grade ≥3		
Alopecia	10 (40.0)	0		
Dysgeusia	9 (36.0)	0		
Decreased appetite	5 (20.0)	2 (8.0)		
Pyrexia	5 (20.0)	0		

Conclusions



- Valemetostat shows therapeutic efficacy in patients with a history of mogamulizumab therapy for R/R ATL
 - The primary endpoint was met with an ORR of 48.0% as assessed by an independent EAC
 - The mDOR had not been reached with a median follow-up of 6.5 months
- The safety profile of valemetostat was acceptable and consistent with phase 1 results¹
 - The majority of TEAEs were hematologic and were manageable with interventional care
 - 2 (8.0%) TEAEs led to discontinuation, 5 (20.0%) required dose interruption, and 2 (8.0%) required dose reduction
- Collectively, our findings in this pivotal phase 2 single-arm study indicate that valemetostat demonstrates promising efficacy and an acceptable safety profile for patients with R/R ATL

Contact address regarding this material

Daiichi Sankyo Co., Ltd.

Corporate Communications Department

TEL: +81-3-6225-1125

Email: <u>DaiichiSankyolR@daiichisankyo.co.jp</u>